

BA-PHALABORWA MUNICIPALITY



"Home of Marula and Wildlife Tourism"

ANNUAL BUDGET
2020/21 MTREF

Vision

“Provision of quality services for community well-being and tourism development”



Mission

- to provide democratic and accountable government for local communities;
- to ensure the provision of services to communities in a sustainable manner;
- to promote social and economic development;
- to promote a safe and healthy environment; and
- to encourage the involvement of communities and community organisations in the matters of local government.

Values

- Efficiency and effectiveness
- Accountability
- Innovation and creativity
- Professionalism & hospitality
- Transparency and fairness
 - Continuous learning
 - Conservation conscious

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ABBREVIATIONS/ACCRONYMS

CFO	Chief Financial Officer
CPIX	Consumer Price Index
DoRA	Division of Revenue Act
DPLG	Department of Provincial and Local Government
DLGH	Department of Local Government and Housing
EXCO	Executive Committee
GRAP	Generally Recognised Accounting Practice
IDP	Integrated Development Plan
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MPRA	Municipal Property Rates Act
MTREF	Medium Term Revenue and Expenditure Framework
NERSA	National Electricity Regulation of South Africa
NT	National Treasury
PMS	Performance Management System
PPP	Public-Private Partnerships
SALGA	South African Local Government Association
SDBIP	Service Delivery Budget and Implementation Plan

PART ONE

ANNUAL BUDGET

1. MAYOR'S REPORT

BA- PHALABORWA LOCAL MUNICIPALITY'S BUDGET SPEECH FOR 2020/21

Delivered by Mayor, Cllr. MM. Malatji

On Friday, 29th MAY 2020

Honourable Speaker, Cllr. E Hlungwani, Chief Whip of Council, Cllr. D Rapatsa, Members of the Executive Committee, Leaders of Opposition Parties, Traditional Leaders, Fellow Cllrs, Community at large, Distinguished Guests, Members of the Media, Ladies and Gentlemen,

Good Morning,

In terms of MFMA Sec 16.

(1) The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.

(2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

17. (1) An annual budget of a municipality must be a schedule in the prescribed format—

(a) setting out realistically anticipated revenue for the budget year from each revenue source;

(b) appropriating expenditure for the budget year under the different votes of the municipality;

(c) setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year;

(d) setting out—

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- (i) estimated revenue and expenditure by vote for the current year; and
- (ii) And actual revenue and expenditure by vote for the financial year preceding the current year

Honourable Speaker, The effort has been put in making sure that the 2020/21 Annual budget is aligned to our strategic objectives within the IDP.

The country is faced with the declining economic growth which might be impacted on further by the Corona virus pandemic known as COVID 19 and international companies closing down as a result, the deteriorating state of the finances for state-owned entities, continued high unemployment and water and electricity shortages will put pressure on the ability of municipalities to raise revenue.

It is also evident that determined action is required to reverse the deterioration of the public finances by narrowing the budget deficit, containing debt and growing the economy faster and in a sustainable manner.

Honourable Speaker, We are therefore advised to eliminate any waste and unnecessary expenditure and also implement cost containment regulations.

The 2020/21 total projected revenue is **R619,2** million. Included in that amount there is own generated revenue which totals to **R410.4** million for all municipal service charges and total transfers and subsidies amounts to **R208.7 million** as per Division Of Revenue Act.

Total expenditure budget for 2020/21 amounts to **R627,1 million**. This total budget comprises of operational expenditure budget of **R581,2** million and capital budget of **R45,9** million.

- The budgeted allocation for employee related costs for 2020/21 financial year amounts to **R167.8 million** which equals 28.8% of the total operating expenditure.

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Salary increases have been factored into this budget at a percentage increase of 6.25% as per SALGA Bargaining agreement for the 2020/21.

- The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2020/21 financial year the remuneration will amount to **R20 million**, which is equal to 3.4% of the operating expenditure.
- The provision of debt impairment is determined based on a current collection rate and the Debt Write-off Policy of the municipality. For the 2020/21 financial year this amount is estimated at **R40.3 million** and of which is 6.9% of the total operating expenditure.
- Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard is estimated at **R75.3 million** for the 2020/21 financial year and equals to 12.9% of the total operating expenditure.
- Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses and are equals to 18.8% of the operating expenditure.
- The finance charges for 2020/21 financial year is estimated at **R2.7 million** which constitute 0.47% of the total operating expenditure.
- Other expenditure comprises of various line items relating to the daily operations of the municipality, For 2020/21 financial year is estimated at **R106,8 million** which equates to 18.3% of total operational budget.

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Honourable Speaker, the total capital budget is for 2020/21 financial year will be **R45.9 million**, **R10,7 million** will be funded from internally generated revenue, while the **R35.2 million** will be funded from Grants as outlined in the Division Of Revenue Act.

Tariffs

Honourable Speaker, it is envisaged that the proposed tariffs will allow the municipality to generate sufficient revenue to sustain its operations. The 2020/21 tariffs has been reviewed and analysis has been conducted to assess affordability level of our community.

However, NERSA is governing the electricity tariff increases. The annexure of tariff book is attached on the budget document to highlight the categories of increases.

Members of the community are always encouraged to allow access into their yards where meters are located to avoid exorbitant charges.

Honourable Speaker, I will always remind members of our **community to pay for services offered by Council in order to afford continuity.**

I thank you.

2. ANNUAL BUDGET RESOLUTIONS

The Council of Ba-Phalaborwa Local Municipality in its seating on the 29th May 2020 resolved as follows with regard to the annual Budget for 2020/21 Medium-Term Revenue and Expenditure Framework:

2.1. ANNUAL BUDGET FOR 2020/21 MTREF

Council resolved that the annual budget and MTREF and its supporting tables of the Ba-Phalaborwa municipality for the financial year 2020/21; be approved as set out in the following tables:

Table MBRR A1	Budget Summary
Table MBRR A2	Revenue and expenditure by functional classification Budgeted financial performance (Revenue and Expenditure by Municipal Vote)
Table MBRR A3	Budgeted financial performance (Revenue and Expenditure)
Table MBRR A4	Budgeted capital expenditure
Table MBRR A5	Financial position
Table MBRR A6	Budget cash flows
Table MBRR A7	Cash backed reserves, accumulated surplus reconciliation
Table MBRR A8	Asset Management,
Table MBRR A9	Basic service delivery measures
Table MBRR A10	

2.2. ANNUAL BUDGET SUPPORT TABLES FOR 2020/21 MTREF

That the Annual budget of Ba-Phalaborwa municipality for the financial year 2020/21; and indicative figures for the two projected outer years 2021/22 and 2022/23 be approved as set-out in the following supporting tables:

Table MBRR SA1	Supporting details to budgeted financial performance
Table MBRR SA2	Consolidated Matrix Financial performance
Table MBRR SA3	Budgeted financial position
Table MBRR SA7	Measurable performance objective
Table MBRR SA8	Performance indicators and benchmark
Table MBRR SA9	Social, economic and demographic statistics and assumptions
Table MBRR SA10	Funding Measurements
Table MBRR SA11	Property rates summary,
TableMBRSA12&13	Property rates category
Table MBRR SA14	Household bills
Table MBRR SA15	Investment particulars
Table MBRR SA16	Investment particulars by maturity
Table MBRR SA17	Borrowing
Table MBRR SA20	Reconciliation of transfer, grant receipt and unspent funds
Table MBRR SA21	Transfer and grants made by the municipality
Table MBRR SA22	Summary of councillor and staff benefits
Table MBRR SA23	Salaries, allowances & benefits
Table MBRR SA25	Budgeted monthly revenue and expenditure (Standard Item)
Table MBRR SA26	Budgeted monthly revenue and expenditure (Municipal vote)
Table MBRR SA27	Budgeted monthly revenue and expenditure (functional

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	classification)
Table MBRR SA28	Budgeted monthly capital expenditure (Municipal vote)
Table MBRR SA29	Budgeted monthly capital expenditure (functional classification)
Table MBRR SA30	Budgeted monthly cash flow
Table MBRR SA33	Contract having future budgetary implications
Table MBRR SA34	Capital expenditure by asset classification
Table MBRR SA35	Future financial implications of the capital budget
Table MBRR SA36	Detailed capital budget
Table MBRR SA37	Detailed capital projects delayed from previous financial
Table MBRR SA38	Consolidated detailed operational projects

2.3. Property Rates and other municipal tax

Council resolves that property rates and other municipal tax as reflected on Tariff Schedule are **imposed** for the budget year 2020/21

2.4. Tariffs and charges

Council resolves that the tariffs and charges reflected on Tariff Schedule are **approved** for 2020/21 budget year be adopted for implementation.

2.5. Integrated Development Plan

Council resolves that the Integrated Development Plan be **approved** with this budget.

2.6. Credit Control, Debt Collection

Council resolves that the credit control, debt collection and Consumer Care Policies be approved for 2020/21 financial year

2.7. Indigent Policies

Council resolves that the Indigent Household Consumers Subsidy Policy be approved for 2020/21 financial year.

Indigent Support

2.7.1. Council resolves to support indigents households **approved** as per adopted indigent household consumer policy

2.7.2. Council further resolves that, in the event that the total subsidy in respect of approved indigents exceeds the budgeted amount, the excess amount be re-allocated from the current provision for bad debts to the relevant indigent subsidies, in view of the fact that the current bad debt is adequately provided for and the resolution related to the approval of the Indigent Policy will remain intact.

2.7.3. Council resolves that for the 2020/21 financial year the indigents are subsidized as set out in adopted Household Consumer and Subsidy Policy and that the subsidy will consist of the following:

1.6 kl of water per indigent household per month, where metered, alternatively the flat rate levied

2.50 kw of electricity per indigent household per month, where metered, alternatively the flat rate levied

3.100% Free refuse removal from residential stands in accordance with the Tariff Schedule

4.100% Free sewer services to residential stands in accordance with the municipality's Tariff Schedule

5. Payment of Rates and Taxes on a residential property in accordance with the municipality's Property Rates and Tariff Policies

6. Payment of rental on council-occupied residential property in accordance with the municipality's Tariff Policy

ANNUAL BUDGET RELATED POLICIES

Council resolves that the following 2020/21 Annual budget related policies be approved:

1. Property Rates Policy
2. Tariff Policy
3. Credit Control Policy
4. Debt Collection Policy
5. Indigent Household Consumer Subsidy policy
6. Supply chain management policy
7. Virement policy
8. Budget policy
9. Petty Cash policy
10. Asset Management Policy

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11. Bad Debts Write Off
12. Deposit Policy
13. Cash management and Investment Policy
14. Fleet management Policy
15. Electricity by-laws
16. Land use by-law
17. Electricity supply by-laws
18. Subsistence and travelling policy
19. Customer care Policy and Service Standards
20. Inventory Management Policy

CLLR E. HLUNGWANI

SPEAKER OF BA-PHALABORWA LOCAL MUNICIPALITY COUNCIL

3. EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

In terms of Section 16. (1) Of the MFMA, the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year, (which is before the end of June each year). In order for a municipality to comply with the above statement indicated, the mayor of the municipality must table the annual budget at a council meeting at least **90 days** (which is before or by the end of March) before the start of the budget year.

Section 17 of the MFMA, further states that the annual budget of a municipality must be scheduled in the prescribed formats as indicated by National Treasury, and must do the following:

- Setting out **realistically anticipated revenue** for the budget year from each revenue source.
- Appropriating expenditure for the budget year under the different votes of the municipality.
- Setting out **indicative revenue per revenue source and projected expenditure by vote** for the two financial years following the budget year.

Section 18 of the MFMA, further states that the municipality may fund the expenditures from:

- Realistically anticipated revenues to be collected. (This will include all the Grants to be received by the municipality, Donations, Transfers, and Own Revenue Collection).
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes;
- Borrowed funds, but only for the capital budget

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Cost containment circular 82 was considered in the preparation of budget. Key areas where savings were realized were on telephone and internet usage, printing, workshops, travelling , accommodation, and catering. The economy is still volatile and the South African economy is having a slow growth.

And so we must intensify our efforts to address economic constraints, improve our growth performance, create work opportunities and broaden economic participation. We need to achieve these goals if our National Development Plan is to be realised.

The Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers.

National Treasury's MFMA Circular No. 64, 66 ,67,70, 72, 74 and 75,80,81,82,82,84,85,86,89,91 94,98 and 99 were used to guide the compilation of the budget 2020/21 annual budget and MTREF. The planning of the budget involved consideration of all factors, which had far reaching implications on the annual budget of the municipality.

The 2020/21 - 2022/23 budget and medium-term revenue and expenditure framework was prepared on the basis of the following priorities, guidelines and assumptions:

1. National priorities

The national government's main priorities for the medium-term is services and social infrastructure development and job creation and therefore the focus and priorities of all spheres of government should be geared towards the achievement of this priorities.

As we prepare our next five year integrated development plan we need to ensure that our plans and budgets are redirected towards the achievements of these priorities. We need to continue to explore opportunities to mainstream labour intensive approaches to delivering services, and more particularly to participate fully in the Extended Public Works Programme.

The municipality should not just employ more people without any reference to the level of staffing required to deliver effective services, and what is financially sustainable over the medium term.

The municipality ought to focus on maximizing its contribution to job creation by:

- (a) Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate;
- (b) Ensuring that service providers use labour intensive approaches;
- (c) Supporting labour intensive Local Economic Development projects;
- (d) Participating fully in the Extended Public Works Programme; and
- (e) Implementing interns programmes to provide young people with on-the-job training.

The municipality should also play a critical role in creating an enabling environment for investments and other activities that lead to job creation.

Summary of Projected Revenue

Description R000	Budget 2019/20	Revised Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Own Funding revenue	390 641 560,06	390 641 560,06	410 422 205,66	419 454 214,10	446 061 072,92
Transfers recognised - Operational	156 352 300,00	156 352 300,00	173 540 550,00	188 075 300,00	199 130 350,00
Transfers recognised - Capital	37 424 700,00	37 424 700,00	35 239 450,00	32 628 700,00	34 377 650,00
Total Revenue	584 418 560,06	584 418 560,06	619 202 205,66	640 158 214,10	679 569 072,92

The total projected revenue for budget year 2020/21 is R619,2 million. The budgeted financing activities breakdown are as follows:

- Own generated revenue amount to **R410.4 million**.
- Operational transfers grants as per DoRA is **R173,5 million**
- And capital tranferes grants of **R35,2 million**

Operational Budget

R thousands	Budget 2019/20	Revised Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Expenditure By Type</u>					
Employee related costs	158 214	158 020	167 897	177 816	188 328
Remuneration of councillors	18 868	18 868	20 053	21 312	22 650
Debt impairment	33 338	33 338	40 338	42 194	44 135
Depreciation & asset impairment	75 358	75 358	75 358	78 825	82 451
Finance charges	575	575	2 753	2 880	3 012
Bulk purchases	100 992	100 992	109 172	114 849	125 071
Contracted services	51 140	50 361	58 865	56 451	57 889
Other expenditure	97 707	95 064	106 815	111 769	116 634
Total Expenditure	536 194	532 578	581 253	606 095	640 170
Surplus	10 800	9 916	2 710	1 435	5 022

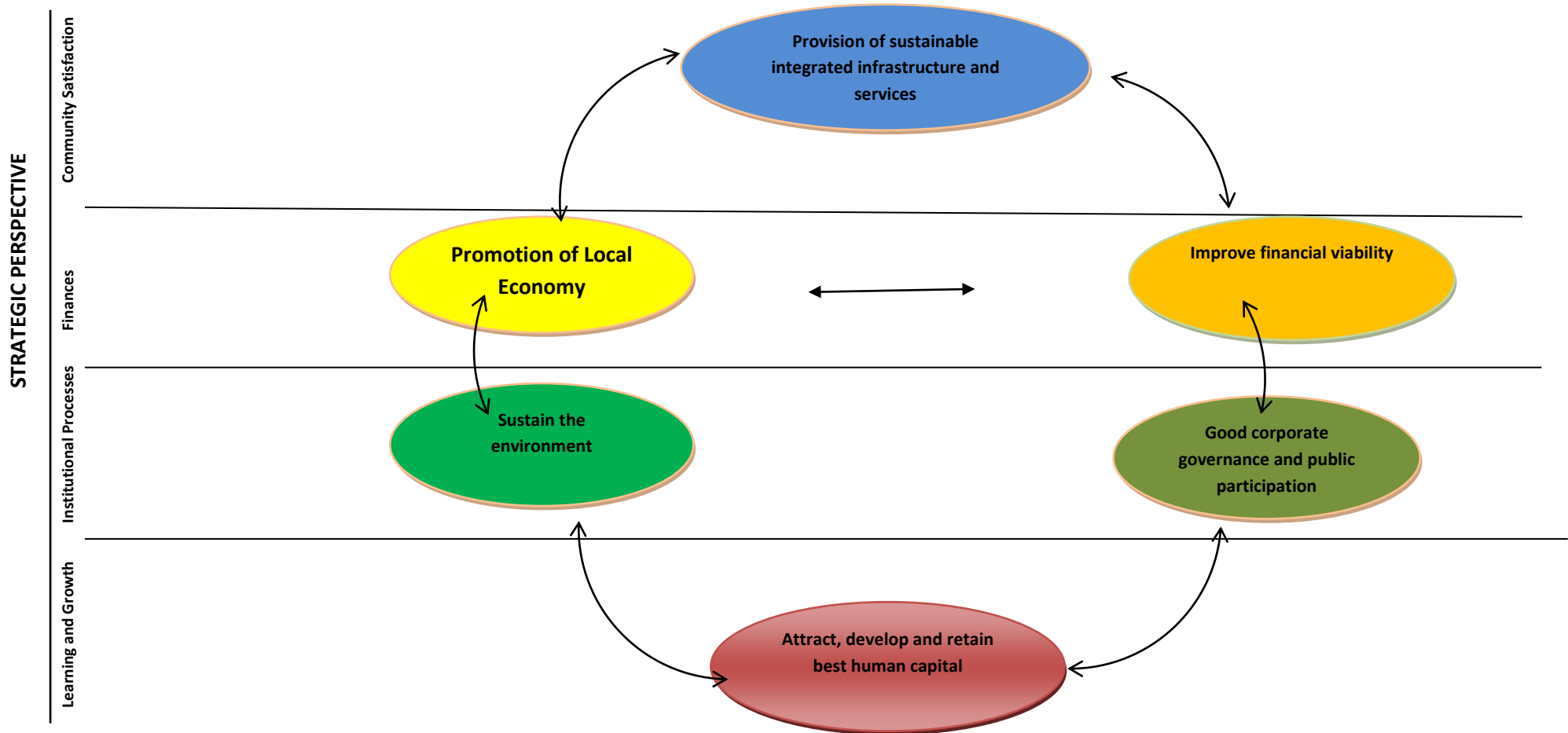
Total expenditure for the 2020/21 financial year amount to **R581,2 million**. When compared to the 2019/20 Adjustments Budget, total operating expenditure has increased by 4.5 per cent in the 2020/21 budget and increased by 4.6% and 4,6% per cent for each of the respective outer years of the MTREF.

Capital Budget

Description	Original Budget 2019/20	Adjusted Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Municipal Infrastructure Grants	30 424 700,00	30 424 700,00	30 239 450,00	32 628 700,00	34 377 650,00
Intergrated National Electricity Programme	7 000 000,00	7 000 000,00	5 000 000,00	-	-
Internally Funded Projects	10 800 000,00	10 800 000,00	10 723 400,00	0	0
TOTAL	48 224 700,00	48 224 700,00	45 962 850,00	32 628 700,00	34 377 650,00

The total capital budget amounts to R45,9 million for 2020/21 financial year.

PROVISION OF QUALITY SERVICES FOR COMMUNITY WELL-BEING AND TOURISM DEVELOPMENT
THE HOME OF MARULA AND WILDLIFE TOURIM



4. ANNUAL BUDGET TABLES

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Ba-Phalaborwa Municipality (LIM334)

4.1. BUDGET SUMMARY

LIM334 Ba-Phalaborwa - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance										
Property rates	89 203	106 414	110 617	139 526	139 526	139 526	139 526	139 526	146 223	153 242
Service charges	96 911	118 357	110 693	159 710	159 710	159 710	159 710	171 195	180 013	195 127
Investment revenue	518	2 071	2 335	2 202	2 702	2 702	2 702	2 702	2 832	2 968
Transfers recognised - operational	116 503	128 786	136 100	156 352	156 352	156 352	156 352	173 541	188 075	199 130
Other own revenue	26 275	38 812	170 493	89 204	84 204	84 204	84 204	96 999	90 386	94 724
Total Revenue (excluding capital transfers and contributions)	329 410	394 440	530 238	546 994	542 494	542 494	542 494	583 963	607 530	645 191
Employee costs	122 186	135 383	142 284	158 214	158 020	158 020	158 020	167 897	177 815	188 328
Remuneration of councillors	12 738	14 365	15 017	18 868	18 868	18 868	18 868	20 053	21 312	22 650
Depreciation & asset impairment	101 524	71 669	74 076	75 358	75 358	75 358	75 358	75 358	78 825	82 451
Finance charges	9 790	16 222	15 035	575	575	575	575	2 753	2 880	3 012
Materials and bulk purchases	81 354	75 016	77 801	100 992	100 992	100 992	100 992	109 172	114 849	125 071
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	330 340	262 619	232 478	182 185	178 764	178 764	178 764	206 019	210 414	218 658
Total Expenditure	657 931	575 275	556 690	536 194	532 578	532 578	532 578	581 253	606 095	640 169
Surplus/(Deficit)	(328 521)	(180 835)	(26 452)	10 800	9 916	9 916	9 916	2 710	1 435	5 022
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	48 534	41 489	41 489	41 489	41 489	35 239	32 629	34 378
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-

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Ba-Phalaborwa Municipality (LIM334)

Surplus/(Deficit) after capital transfers & contributions	(328 521)	(180 835)	22 083	52 289	51 405	51 405	51 405	37 949	34 064	39 400
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(328 521)	(180 835)	22 083	52 289	51 405	51 405	51 405	37 949	34 064	39 400
Capital expenditure & funds sources										
Capital expenditure	38 643	60 696	48 822	48 225	51 289	51 289	51 289	45 963	32 629	34 478
Transfers recognised - capital	29 100	57 826	48 534	37 425	41 489	41 489	41 489	35 239	32 629	34 478
Borrowing	2 595	-	-	-	-	-	-	-	-	-
Internally generated funds	6 948	2 869	287	10 800	9 800	9 800	9 800	10 723	-	-
Total sources of capital funds	38 643	60 696	48 822	48 225	51 289	51 289	51 289	45 963	32 629	34 478
Financial position										
Total current assets	441 835	390 053	360 342	791 503	791 503	791 503	791 503	627 686	655 973	685 534
Total non current assets	899 072	895 930	1 151 702	900 233	900 233	900 233	900 233	1 203 528	1 257 687	1 314 283
Total current liabilities	280 692	287 518	336 875	107 231	107 231	107 231	107 231	234 370	243 181	246 824
Total non current liabilities	257 534	246 929	241 067	288 769	288 769	288 769	288 769	356 623	364 167	382 049
Community wealth/Equity	802 682	751 537	934 102	1 295 736	1 295 736	1 295 736	1 295 736	1 240 221	1 306 312	1 370 944
Cash flows										
Net cash from (used) operating	53 957	58 635	14 913	57 845	57 845	57 845	57 845	59 853	48 526	52 668
Net cash from (used) investing	-	1 673	(45 737)	(48 225)	(52 289)	(51 289)	(51 289)	(45 963)	(32 629)	(34 478)
Net cash from (used) financing	(8 871)	(15 386)	(17 388)	(10 000)	(20 400)	(20 400)	(20 400)	(20 400)	(20 400)	(20 400)
Cash/cash equivalents at the year end	56 155	61 959	(40 401)	28 349	21 182	22 182	22 182	15 672	11 169	8 960
Cash backing/surplus reconciliation										
Cash and investments available	17 028	7 810	36 026	18 543	18 543	18 543	18 543	37 647	39 341	41 111
Application of cash and investments	185 696	258 540	293 737	(101 508)	(104 176)	(104 176)	(104 176)	4 722	7 320	4 461
Balance - surplus (shortfall)	(168 668)	(250 730)	(257 712)	120 052	122 720	122 720	122 720	32 925	32 021	36 650
Asset management										
Asset register summary (WDV)	862 528	895 812	857 890	944 037	944 037	944 037	944 037	892 811	945 510	947 358
Depreciation	62 987	100 228	72 992	75 358	75 358	75 358	75 358	75 358	78 825	82 451
Renewal and Upgrading of Existing Assets	-	-	-	-	-	-	-	21 074	16 275	-
Repairs and Maintenance	-	-	-	22 222	22 222	22 472	22 472	30 874	31 294	33 779
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-

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<u>Households below minimum service level</u>										
Water:	0	0	0	0	0	0	0	0	0	0
Sanitation/sewerage:	6	6	6	6	6	6	6	6	6	6
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	21	21	21	21	21	21	21	21	21	21

NOTES

- Total Revenue excluding capital transfers and contributions is estimated at R583.9 million for 2020/21 financial year , R607.5 million and R645.1 million for the year 2021/22 and 2022/23 respectively.
- Total Expenditure is estimated at R581.2 million for 2020/21 financial year
- Total Capital budget for the financial year 2020/21 is estimated to be R45.9 million, which comprises of R35,2 million from Capital transfers Grants and R 10,7 million funded internally.

4.2. BUDGETED FINANCIAL PERFORMANCE

LIM334 Ba-Phalaborwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Revenue - Functional										
Governance and administration		261 345	250 912	404 123	349 061	344 561	344 561	356 837	379 513	401 083
Executive and council		-	-	55 062	-	-	-	-	-	-
Finance and administration		261 345	250 912	349 061	349 061	344 561	344 561	356 837	379 513	401 083
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		15 469	8 055	7 633	16 999	16 999	16 999	18 999	20 170	21 139
Community and social services		-	282	357	325	325	325	325	341	357
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		15 469	7 773	7 276	16 674	16 674	16 674	18 674	19 830	20 781
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	9 377	43 728	3 752	3 752	3 752	44 698	35 151	37 031
Planning and development		-	1 703	214	69	69	69	11 069	72	76
Road transport		-	7 673	43 514	3 683	3 683	3 683	33 629	35 079	36 955
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		108 144	128 072	123 290	177 182	177 182	177 182	198 668	205 324	220 317
Energy sources		95 066	110 230	104 595	151 719	151 719	151 719	173 205	178 639	192 351
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		13 078	17 842	18 695	25 463	25 463	25 463	25 463	26 685	27 966
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	384 959	396 416	578 773	546 994	542 494	542 494	619 202	640 158	679 569
Expenditure - Functional	-									
Governance and administration		512 452	268 334	279 401	197 977	197 977	197 977	212 849	224 082	234 349
Executive and council		13 160	34 268	55 475	39 445	39 445	39 445	38 470	41 408	43 886
Finance and administration		499 293	219 200	206 363	140 297	140 297	140 297	155 716	162 793	170 140
Internal audit		-	14 865	17 563	18 235	18 235	18 235	18 663	19 881	20 323
Community and public safety		-	49 455	69 691	76 701	38 017	77 341	82 833	87 532	92 501
Community and social services		-	6 427	11 866	8 664	9 464	9 464	12 223	12 945	13 710
Sport and recreation		-	23 997	37 128	39 003	-	39 323	26 182	27 600	29 096

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Public safety		-	19 030	20 697	29 034	28 554	28 554	29 620	31 279	33 033
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	14 808	15 708	16 663
Economic and environmental services		-	31 016	94 172	114 078	114 078	114 078	120 297	119 967	125 888
Planning and development		-	10 264	17 818	16 712	16 712	16 712	21 538	17 473	18 315
Road transport		-	20 752	76 354	97 366	97 366	97 366	98 759	102 494	107 573
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		81 354	103 713	113 426	143 984	143 823	143 183	165 273	174 515	187 432
Energy sources		81 354	95 623	103 296	134 752	134 675	134 675	156 685	165 514	177 999
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	8 089	10 130	9 232	9 147	8 507	8 589	9 001	9 433
Other	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	593 806	452 517	556 690	532 740	493 895	532 578	581 253	606 095	640 170
Surplus/(Deficit) for the year		(208 848)	(56 102)	22 083	14 254	48 599	9 916	37 950	34 063	39 399

NOTES

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure by functional classification.
- Total Revenue by functional Classification amount to R619.2 million for the financial year 2020/21 and total operating expenditure by functional Classification is estimated at R581.2 million.
- It must be noted that the Total Revenue on this table includes capital revenues (Transfers recognised - capital)

4.3. BUDGETED FINANCIAL PERFORMANCE BY MUNICIPAL VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1			68						
Vote 1 - Executive and Council		-	-	443	-	-	-	-	-	-
Vote 2 - Budget and Treasury Department		261	249	334	348	343	343	356	378	400
Vote 3 - Corporate Services		001	326	585	344	844	844	085	984	529
Vote 4 - Community and Social Services		345	586	095	717	717	717	752	788	826
Vote 5 - Planning and Development		28	25	26	42	42	42	44	46	48
Vote 6 - Technical Services Department		547	897	328	462	462	462	462	596	832
			1					11		
		-	703	214	69	69	69	069	72	76
		95	117	148	155	155	155	206	213	229
		066	903	109	402	402	402	834	718	306
Total Revenue by Vote	2	384	396	578	546	542	542	619	640	679
		959	416	773	994	494	494	202	158	569
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		13	49	76	57	57	57	59	63	66
Vote 2 - Budget and Treasury Department		160	313	798	680	680	680	340	631	693
Vote 3 - Corporate Services		499	169	162	88	88	88	101	106	110
Vote 4 - Community and Social Services		293	398	560	973	973	973	978	387	932
Vote 5 - Planning and Development			49	43	52	51	51	53	56	59
Vote 6 - Technical Services Department		-	805	774	231	324	324	739	406	209
			51	76	86	85	85	89	94	99
		-	976	098	812	848	848	214	190	449
			10	17	17	16	16	21	17	18
		-	264	818	032	712	712	538	473	315
		81	121	179	232	232	232	255	268	285
		354	761	642	041	041	041	444	008	572
		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	593	452	556	534	532	532	581	606	640
		806	517	690	770	578	578	253	095	170
Surplus/(Deficit) for the year	2	(208)	(56)	22	12	9	9	37	34	39
		848)	101)	083	224	915	915	950	063	399

- Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote.
- Total Revenue by Municipal Vote is R619.2 million for the year 2020/21 and total Expenditure by Vote is estimated to be R581.2 million
- The estimated expenditure by vote per department is allocated in the table above and the biggest one being technical department as service delivery department.

4.4. BUDGETED MUNICIPAL PERFORMANCE REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
Revenue By Source											
Property rates	2	89 203	106 414	110 617	139 526	139 526	139 526	139 526	139 526	146 223	153 242
Service charges - electricity revenue	2	87 171	103 550	95 540	139 639	139 639	139 639	139 639	151 125	158 979	173 083
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	9 741	14 807	15 152	20 071	20 071	20 071	20 071	20 071	21 034	22 044
Rental of facilities and equipment		354	656	655	554	554	554	554	581	609	638
Interest earned - external investments		518	2 071	2 335	2 202	2 702	2 702	2 702	2 702	2 832	2 968
Interest earned - outstanding debtors		4 198	24 094	20 768	70 034	65 034	65 034	65 034	65 034	68 156	71 427
Dividends received									-	-	-
Fines, penalties and forfeits		3 397	2 942	2 088	499	499	499	499	1 340	1 404	1 472
Licences and permits		2 417	2 645	2 826	13 124	13 124	13 124	13 124	14 366	15 056	15 779
Agency services		14 501	4 767	5 744	2 992	2 992	2 992	2 992	2 992	3 395	3 558
Transfers and subsidies		116 503	128 786	136 100	156 352	156 352	156 352	156 352	173 541	188 075	199 130
Other revenue	2	1 407	3 707	128 649	2 000	2 000	2 000	2 000	12 685	1 766	1 851
Gains				9 763							
Total Revenue (excluding capital transfers and contributions)		329 410	394 440	530 238	546 994	542 494	542 494	542 494	583 963	607 530	645 191

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Expenditure By Type	-										
Employee related costs	2	122 186	135 383	142 284	158 214	157 693	158 020	158 020	167 897	177 816	188 328
Remuneration of councillors		12 738	14 365	15 017	18 868	18 868	18 868	18 868	20 053	21 312	22 650
Debt impairment	3	230 168	159 393	120 868	33 338	33 338	33 338	33 338	40 338	42 194	44 135
Depreciation & asset impairment	2	101 524	71 669	74 076	75 358	75 358	75 358	75 358	75 358	78 825	82 451
Finance charges		9 790	16 222	15 035	575	575	575	575	2 753	2 880	3 012
Bulk purchases	2	81 354	75 016	77 376	100 992	100 992	100 992	100 992	109 172	114 849	125 071
Other materials	8			424							
Contracted services		30 460	24 292	26 475	50 560	50 560	50 560	50 560	58 865	56 451	57 889
Transfers and subsidies	4,	-	-	-	-	-	-	-	-	-	-
Other expenditure	5	68 809	78 722	85 098	97 707	95 193	95 064	95 064	106 815	111 769	116 634
Losses		902	213	37							
Total Expenditure		657 931	575 275	556 690	535 614	532 578	532 777	532 777	581 253	606 095	640 170
Surplus/(Deficit)		(328 521)	(180 835)	(26 452)	11 380	9 916	9 717	9 717	2 710	1 435	5 022
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)				48 534	41 489	41 489	41 489	41 489	35 239	32 629	34 378
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		(328 521)	(180 835)	22 083	52 869	51 405	51 206	51 206	37 950	34 063	39 399
Taxation											
Surplus/(Deficit) after taxation		(328 521)	(180 835)	22 083	52 869	51 405	51 206	51 206	37 950	34 063	39 399
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(328 521)	(180 835)	22 083	52 869	51 405	51 206	51 206	37 950	34 063	39 399
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(328 521)	(180 835)	22 083	52 869	51 405	51 206	51 206	37 950	34 063	39 399

Notes

- Total Revenue (excluding capital transfers and contributions) is R583.9 million for 2020/21 financial year and escalates to R607.5 million for 2021/22 financial year and R645.1 million for 2022/23 financial year.
- Revenue to be generated from property rate is estimated at R139.5 million in 2020/21 financial year of which the property valuation roll was considered.
- Services charges relating to electricity is R151.1 million which is in line with NERSA regulated tariff increase.
- Transfers recognised - operating grants includes the local government equitable share which shows an increase for the two outer years.
- Total operational expenditure is estimated to be R581.2 million for 2020/21.
- The employees related cost is estimated to be R167.8 million which is determined by 6.25% as per SALGA Bargaining Council.
- The Remuneration of Councillors is projected at R20 million which the municipality considered the Minister of COGSTA Determination of Upper Limits.
- The depreciation and impairment has been estimated at R75.3 million of which the Asset Register has been considered.

4.5. BUDGETED CAPITAL EXPENDITURE BY VOTE

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury Department		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Community and Social Services		-	-	-	-	-	-	-	-	-	-
Vote 5 - Planning and Development		-	-	-	-	-	-	-	-	-	-
Vote 6 - Technical Services Department		-	-	48 534	43 925	47 989	47 989	47 989	-	-	-
-		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	48 534	43 925	47 989	47 989	47 989	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	6	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury Department		-	1 535	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		6 952	478	287	3 350	-	2 350	2 350	-	-	-
Vote 4 - Community and Social Services		-	2 233	-	950	950	950	950	-	-	-

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Vote 5 - Planning and Development		-	-	-	-	-	-	-	-	-	-
Vote 6 - Technical Services Department		31 691	12 257	-	-	-	-	-	45 963	32 629	34 478
Capital single-year expenditure sub-total		38 643	16 508	287	4 300	950	3 300	3 300	45 963	32 629	34 478
Total Capital Expenditure - Vote		38 643	16 508	48 822	48 225	48 939	51 289	51 289	45 963	32 629	34 478
Capital Expenditure - Functional											
Governance and administration		6 952	2 774	287	3 350	2 350	2 350	2 350	-	-	-
Executive and council											
Finance and administration		6 952	2 774	287	3 350	2 350	2 350	2 350			
Internal audit											
Community and public safety		-	-	-	950	950	950	950	-	-	-
Community and social services					950	950	950	950			
Sport and recreation											
Public safety											
Housing											
Health											
Economic and environmental services		31 691	50 594	42 373	31 925	35 989	35 989	35 989	40 963	32 629	34 478
Planning and development											
Road transport		31 691	50 594	42 373	31 925	35 989	35 989	35 989	40 963	32 629	34 478
Environmental protection											
Trading services		-	7 328	6 162	12 000	12 000	12 000	12 000	5 000	-	-

Energy sources			7 328	6 162	12 000	12 000	12 000	12 000	5 000		
Water management											
Waste water management											
Waste management											
Other											
Total Capital Expenditure - Functional	3	38 643	60 696	48 822	48 225	51 289	51 289	51 289	45 963	32 629	34 478
Funded by:											
National Government		29 100	57 826	48 534	37 425	41 489	41 489	41 489	35 239	32 629	34 478
Provincial Government											
District Municipality											
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)											
Transfers recognised - capital	4	29 100	57 826	48 534	37 425	41 489	41 489	41 489	35 239	32 629	34 478
Borrowing	6	2 595									
Internally generated funds		6 948	2 869	287	10 800	9 800	9 800	9 800	10 723	-	-
Total Capital Funding	7	38 643	60 696	48 822	48 225	51 289	51 289	51 289	45 963	32 629	34 478

- The Capital Projects amount to R45.9 million which are appropriated per department in the municipality.

4.6. BUDGETED FINANCIAL POSITION

LIM334 Ba-Phalaborwa - Table A6 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Current assets											
Cash		17 028	9 037	36 026	9 507	9 507	9 507	9 507	37 647	39 341	41 111
Call investment deposits	1				9 037	9 037	9 037	9 037			
Consumer debtors	1	79 828	10 450	37 388	420 202	420 202	420 202	420 202	290 200	303 299	316 990
Other debtors		8 433	35 247	34 385					35 932	37 549	39 239
Current portion of long-term receivables											
Inventory	2	336 547	335 321	252 543	352 757	352 757	352 757	352 757	263 908	275 784	288 194
Total current assets		441 835	390 053	360 342	791 503	791 503	791 503	791 503	627 686	655 973	685 534
Non current assets											
Long-term receivables											
Investments											
Investment property		43 055	44 303	338 227	48 538	48 538	48 538	48 538	353 447	369 352	385 973
Investment in Associate											
Property, plant and equipment	3	854 720	850 658	812 906	850 726	850 726	850 726	850 726	849 487	887 714	927 661
Biological		125	105	156	105	105	105	105	163	170	178
Intangible		855	548	96	548	548	548	548	100	105	110
Other non-current assets		317	317	317	317	317	317	317	331	346	362
Total non current assets		899 072	895 930	1 151 702	900 233	900 233	900 233	900 233	1 203 528	1 257 687	1 314 283
TOTAL ASSETS		1 340 908	1 285 984	1 512 044	1 691 736	1 691 736	1 691 736	1 691 736	1 831 215	1 913 660	1 999 817
LIABILITIES											
Current liabilities											
Bank overdraft	1		1 226								
Borrowing	4	-	-	-	-	-	-	-	-	-	-
Consumer deposits		4 085	4 124	4 241	4 124	4 124	4 124	4 124	4 431	4 631	4 839
Trade and other payables	4	276 607	282 167	329 259	103 107	103 107	103 107	103 107	226 411	234 865	238 133
Provisions				3 375					3 527	3 686	3 852
Total current liabilities		280 692	287 518	336 875	107 231	107 231	107 231	107 231	234 370	243 181	246 824

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Non current liabilities											
Borrowing		136 700	–	139 905	129 000	129 000	129 000	129 000	253 909	260 695	277 606
Provisions		120 834	246 929	101 162	159 769	159 769	159 769	159 769	102 715	103 472	104 443
Total non current liabilities		257 534	246 929	241 067	288 769	288 769	288 769	288 769	356 623	364 167	382 049
TOTAL LIABILITIES		538 226	534 447	577 942	396 000	396 000	396 000	396 000	590 993	607 348	628 873
NET ASSETS	5	802 682	751 537	934 102	1 295 736	1 295 736	1 295 736	1 295 736	1 240 221	1 306 312	1 370 944
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		764 609	713 464	896 030	1 295 736	1 295 736	1 295 736	1 295 736	1 240 221	1 306 312	1 370 944
Reserves	4	38 072	38 072	38 072	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	802 682	751 537	934 102	1 295 736	1 295 736	1 295 736	1 295 736	1 240 221	1 306 312	1 370 944

4.7. BUDGETED CASH FLOWS

LIM334 Ba-Phalaborwa - Table A7 Budgeted Cash Flows

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		47 968	42 817	59 868	57 729	57 729	57 729	57 729	115 706	120 913	126 354
Service charges		152 119	81 690	115 754	98 100	98 100	98 100	98 100	136 928	143 089	149 528
Other revenue		18 680	11 776	13 459	33 319	33 319	33 319	33 319	24 515	14 128	14 769
Transfers and Subsidies - Operational	1	114 444	128 050	187 537	156 352	156 352	156 352	156 352	173 541	188 075	199 130
Transfers and Subsidies - Capital	1	29 782	48 207		37 425	37 425	37 425	37 425	35 239	32 629	34 378
Interest		518	2 071	2 335	22 417	22 417	22 417	22 417	26 500	27 768	29 093
Dividends									-	-	-
Payments											
Suppliers and employees		(309 229)	(255 691)	(364 013)	(346 922)	(346 922)	(346 922)	(346 922)	(449 823)	(475 197)	(497 572)
Finance charges		(325)	(286)	(25)	(575)	(575)	(575)	(575)	(2 753)	(2 880)	(3 012)
Transfers and Grants	1								-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		53 957	58 635	14 913	57 845	57 845	57 845	57 845	59 853	48 526	52 668
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			1 737						-	-	-
Decrease (increase) in non-current receivables									-	-	-
Decrease (increase) in non-current investments			(64)						-	-	-
Payments											
Capital assets				(45 737)	(48 225)	(52 289)	(51 289)	(51 289)	(45 963)	(32 629)	(34 478)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	1 673	(45 737)	(48 225)	(52 289)	(51 289)	(51 289)	(45 963)	(32 629)	(34 478)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing		(371)	(86)						-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											

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Repayment of borrowing		(8 500)	(15 300)	(17 388)	(10 000)	(20 400)	(20 400)	(20 400)	(20 400)	(20 400)	(20 400)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(8 871)	(15 386)	(17 388)	(10 000)	(20 400)	(20 400)	(20 400)	(20 400)	(20 400)	(20 400)
NET INCREASE/ (DECREASE) IN CASH HELD		45 086	44 921	(48 212)	(380)	(14 844)	(13 844)	(13 844)	(6 510)	(4 503)	(2 209)
Cash/cash equivalents at the year begin:	2	11 069	17 038	7 810	28 729	36 026	36 026	36 026	22 182	15 672	11 169
Cash/cash equivalents at the year end:	2	56 155	61 959	(40 401)	28 349	21 182	22 182	22 182	15 672	11 169	8 960

NOTES

- The budgeted cash flow statement is the first measurement in determining if the budget is funded, It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- Cash and cash equivalents totals R15,6 million as at the end of the 2020/21 financial year

4.8. CASH BACKED RESERVES/ACCUMULATED SURPLUSES

LIM334 Ba-Phalaborwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	56 155	61 959	(40 401)	28 349	21 182	22 182	22 182	15 672	11 169	8 960
Other current investments > 90 days		(39 127)	(54 149)	76 427	(9 805)	(2 638)	(3 638)	(3 638)	21 975	28 172	32 152
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		17 028	7 810	36 026	18 543	18 543	18 543	18 543	37 647	39 341	41 111
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	-	-	-	4 244	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	185 696	258 540	293 737	(101 508)	(104 176)	(104 176)	(104 176)	478	7 320	4 461
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		185 696	258 540	293 737	(101 508)	(104 176)	(104 176)	(104 176)	4 722	7 320	4 461
Surplus(shortfall)		(168 668)	(250 730)	(257 712)	120 052	122 720	122 720	122 720	32 925	32 021	36 650

NOTES

- As part of the budgeting and planning guidelines that informed the compilation of the 2020/21 MTREF the end objective of the medium-term framework was to ensure the budget is funded as per section 18 of the MFMA.

4.9. ASSET MANAGEMENT

LIM334 Ba-Phalaborwa - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE										
Total New Assets	1	38 643	61 151	52 275	10 506	10 506	10 506	45 963	32 629	34 478
<i>Roads Infrastructure</i>		31 691	50 594	43 644	1 067	1 067	1 067	40 963	32 629	34 478
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	4 802	4 802	4 802	5 000	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	1 974	1 974	1 974	-	-	-
Infrastructure		31 691	50 594	43 644	7 842	7 842	7 842	45 963	32 629	34 478
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	7 328	394	213	213	213	-	-	-
Community Assets		-	7 328	394	213	213	213	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	8 238	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	8 238	-	-	-	-	-	-
Biological or Cultivated Assets		-	64	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	294	-	-	-	-	-	-	-
Furniture and Office Equipment		6 952	701	-	500	500	500	-	-	-
Machinery and Equipment		-	177	-	1 000	1 000	1 000	-	-	-
Transport Assets		-	1 601	-	950	950	950	-	-	-
Land		-	391	-	-	-	-	-	-	-

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Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	6	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-

Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	38 643	61 151	52 275	10 506	10 506	10 506	45 963	32 629	34 478
Roads Infrastructure		31 691	50 594	43 644	1 067	1 067	1 067	40 963	32 629	34 478
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	4 802	4 802	4 802	5 000	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	1 974	1 974	1 974	-	-	-
Infrastructure		31 691	50 594	43 644	7 842	7 842	7 842	45 963	32 629	34 478
Community Facilities		-	-	-	-	-	-	-	-	-

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Sport and Recreation Facilities		-	7 328	394	213	213	213	-	-	-
Community Assets		-	7 328	394	213	213	213	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	8 238	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	8 238	-	-	-	-	-	-
Biological or Cultivated Assets		-	64	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	294	-	-	-	-	-	-	-
Furniture and Office Equipment		6 952	701	-	500	500	500	-	-	-
Machinery and Equipment		-	177	-	1 000	1 000	1 000	-	-	-
Transport Assets		-	1 601	-	950	950	950	-	-	-
Land		-	391	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		38 643	61 151	52 275	10 506	10 506	10 506	45 963	32 629	34 478
ASSET REGISTER SUMMARY - PPE (WDV)	5	862 528	895 812	857 890	944 037	944 037	944 037	892 811	945 510	947 358
<i>Roads Infrastructure</i>		854 720	373 330	395 012	525 333	525 333	525 333	435 975	557 962	559 811
<i>Storm water Infrastructure</i>			17 466							
<i>Electrical Infrastructure</i>			91 229	95 982	98 534	98 534	98 534	100 982	98 534	98 534
<i>Water Supply Infrastructure</i>										
<i>Sanitation Infrastructure</i>										
<i>Solid Waste Infrastructure</i>										
<i>Rail Infrastructure</i>										
<i>Coastal Infrastructure</i>										
<i>Information and Communication Infrastructure</i>										
Infrastructure		854 720	482 026	490 995	623 866	623 866	623 866	536 958	656 495	658 344
Community Assets			146 899	127 110	147 856	147 856	147 856	139 821	162 641	162 641
Heritage Assets			317	317	317	317	317	317	317	317
Investment properties			44 303	43 303	44 303	44 303	44 303			

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Other Assets			7	–	13 185	13 185	13 185			
Biological or Cultivated Assets			105	156	105	105	105	105	105	105
Intangible Assets		855	428	96				106	106	106
Computer Equipment		6 952	965	2 703	2 815	2 815	2 815	2 973	3 097	3 097
Furniture and Office Equipment			3 672	2 829	3 385	3 385	3 385	3 112	3 724	3 724
Machinery and Equipment			1 434	2 066	3 221	3 221	3 221	2 273	3 543	3 543
Transport Assets			5 360	8 679	6 310	6 310	6 310	9 547	6 941	6 941
Land			210 296	179 636	98 673	98 673	98 673	197 599	108 541	108 541
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	862 528	895 812	857 890	944 037	944 037	944 037	892 811	945 510	947 358
EXPENDITURE OTHER ITEMS		62 987	100 228	72 992	97 580	97 580	97 830	106 232	110 118	116 230
Depreciation	7	62 987	100 228	72 992	75 358	75 358	75 358	75 358	78 825	82 451
Repairs and Maintenance by Asset Class	3	–	–	–	22 222	22 222	22 472	30 874	31 294	33 779
<i>Roads Infrastructure</i>		–	–	–	6 731	6 731	6 981	4 442	4 647	4 861
<i>Storm water Infrastructure</i>		–	–	–	531	531	531	5 759	6 024	6 301
<i>Electrical Infrastructure</i>		–	–	–	7 086	7 086	7 086	15 465	15 176	16 920
<i>Water Supply Infrastructure</i>		–	–	–	–	–	–	–	–	–
<i>Sanitation Infrastructure</i>		–	–	–	–	–	–	–	–	–
<i>Solid Waste Infrastructure</i>		–	–	–	–	–	–	–	–	–
<i>Rail Infrastructure</i>		–	–	–	–	–	–	–	–	–
<i>Coastal Infrastructure</i>		–	–	–	–	–	–	–	–	–
<i>Information and Communication Infrastructure</i>		–	–	–	27	27	27	–	–	–
Infrastructure		–	–	–	14 374	14 374	14 624	25 666	25 847	28 082
Community Facilities		–	–	–	3 946	3 946	3 946	2 221	2 323	2 430
Sport and Recreation Facilities		–	–	–	726	726	726	2 757	2 884	3 016
Community Assets		–	–	–	4 672	4 672	4 672	4 978	5 207	5 446
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	842	842	842	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	842	842	842	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–

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Intangible Assets	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	300	300	300	-	-	-	-
Furniture and Office Equipment	-	-	-	508	508	508	229	240	251	-
Machinery and Equipment	-	-	-	1 525	1 525	1 525	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS	62 987	100 228	72 992	97 580	97 580	97 830	106 232	110 118	116 230	
<i>Renewal and upgrading of Existing Assets as % of total capex</i>	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<i>R&M as a % of PPE</i>	0,0%	0,0%	0,0%	2,6%	2,6%	2,6%	3,6%	3,5%	3,6%	3,6%
<i>Renewal and upgrading and R&M as a % of PPE</i>	0,0%	0,0%	0,0%	2,0%	2,0%	2,0%	3,0%	3,0%	4,0%	4,0%

NOTES

- Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

4.10. BASIC SERVICE DELIVERY MEASUREMENT

LIM334 Ba-Phalaborwa - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
Water:										
Piped water inside dwelling		15	15	15	15	15	15	15	15	15
Piped water inside yard (but not in dwelling)		19	19	19	19	19	19	19	19	19
Using public tap (at least min.service level)	2	3 812	3 812	3 812	3 812	3 812	3 812	3 812	3 812	3 812
Other water supply (at least min.service level)	4	413	413	413	413	413	413	413	413	413
<i>Minimum Service Level and Above sub-total</i>		4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	234	234	234	234	234	234	234	234	234
No water supply		2	2	2	2	2	2	2	2	2
<i>Below Minimum Service Level sub-total</i>		236	236	236	236	236	236	236	236	236
Total number of households	5	4 495	4 495	4 495	4 495	4 495	4 495	4 495	4 495	4 495
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		16 638	16 638	16 638	16 638	16 638	16 638	16 638	16 638	16 638
Flush toilet (with septic tank)		860	860	860	860	860	860	860	860	860
Chemical toilet		424	424	424	424	424	424	424	424	424
Pit toilet (ventilated)		6 718	6 718	6 718	6 718	6 718	6 718	6 718	6 718	6 718
Other toilet provisions (> min.service level)		10 833	10 833	10 833	10 833	10 833	10 833	10 833	10 833	10 833
<i>Minimum Service Level and Above sub-total</i>		35 473	35 473	35 473	35 473	35 473	35 473	35 473	35 473	35 473
Bucket toilet		80	80	80	80	80	80	80	80	80
Other toilet provisions (< min.service level)		864	864	864	864	864	864	864	864	864
No toilet provisions		4 698	4 698	4 698	4 698	4 698	4 698	4 698	4 698	4 698
<i>Below Minimum Service Level sub-total</i>		5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642
Total number of households	5	41 115	41 115	41 115	41 115	41 115	41 115	41 115	41 115	41 115
Energy:										
Electricity (at least min.service level)		37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
Electricity - prepaid (min.service level)		–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–

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Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
<u>Refuse:</u>										
Removed at least once a week		20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
<i>Minimum Service Level and Above sub-total</i>		20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
Removed less frequently than once a week		257	257	257	257	257	257	257	257	257
Using communal refuse dump		684	684	684	684	684	684	684	684	684
Using own refuse dump		17 849	17 849	17 849	17 849	17 849	17 849	17 849	17 849	17 849
Other rubbish disposal		327	327	327	327	327	327	327	327	327
No rubbish disposal		1 933	1 933	1 933	1 933	1 933	1 933	1 933	1 933	1 933
<i>Below Minimum Service Level sub-total</i>		21 050	21 050	21 050	21 050	21 050	21 050	21 050	21 050	21 050
Total number of households	5	41 116	41 116	41 116	41 116	41 116	41 116	41 116	41 116	41 116

PART TWO

ANNUAL BUDGET SUPPORTING INFORMATION

5.OVERVIEW OF ANNUAL BUDGET

5.1 Schedule of key deadlines relating to budget process

1. IDP, Budget, PMS and MPAC Calendar for 2019-20

The IDP, Budget, PMS and MPAC calendar presents the activities that will be undertaken by both the District Municipality and Ba-Phalaborwa Municipality during the 2019/20 financial year. The activities will culminate in the adoption of the 2020/21 IDP and Budget both Mopani District Municipality and Ba-Phalaborwa Municipality.

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
IDP			
July 2019	Preparatory Phase <ul style="list-style-type: none"> • IDP, Budget & PMS Operational Meeting (IDP Framework & Process Plan) • IDP, Budget & PMS Technical Meeting (IDP Framework & Process Plan) • IDP, Budget & PMS Steering Committee Meeting (Framework & Process Plan) • IDP, Budget & PMS Rep Forum (Framework & Process Plan) • Mayor tables IDP/Budget/PMS/MPAC Framework & Process Plan in 	<ul style="list-style-type: none"> • 15/07/2019 • 17/07/2019 • 19/07/2019 • 24/07/ 2019 • 31/07/2019 	31 July 2019

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	(Special Council)		
Budget			
	<ul style="list-style-type: none"> Establish Departmental Budget Committees (include councillors & officials). 	<ul style="list-style-type: none"> 30/07/2019 – 05/09/2019 	
PMS			
	<ul style="list-style-type: none"> Compilation of 2018/19 4th quarterly report Conclude 2019/20 annual performance agreements Submit final approved SDBIP 	<ul style="list-style-type: none"> 04/07/2019 - 19/07/2019 04/07/2019 – 26/07/2019 29/07/2019 	
MPAC			
	<ul style="list-style-type: none"> MPAC Framework and Process Plan. Consideration of SDBIP for fourth quarter. Report on SCM- disciplinary matters related to MFMA Monthly budget statements. MPAC and Audit committee Quarterly meeting/ report on functioning of AC Final Work Programme presented to Council. 	<ul style="list-style-type: none"> 08/07/2019 27/07/2019 31/07/2019 31/07/2019 27/07/2019 	
IDP			
August 2019	Analysis Phase		30 August 2019

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Data collection (ward-based planning) Data analysis and interpretation Community Satisfaction Survey 	<ul style="list-style-type: none"> 01/08/2019 – 30/09/2019 01/08/2019 – 30/09/2019 01/08/2019– 30/09/2019 	
Budget			
	<ul style="list-style-type: none"> 2018/19 internal analysis of financial and non-financial performance. Determine financial position and assess financial capacity against future strategies. 	<ul style="list-style-type: none"> 30/08/2019 	
PMS			
	<ul style="list-style-type: none"> 2018/19 IDP implementation feedback: Fourth Quarter Mayoral Imbizo Make public the 2019/20 SDBIP Make public 2019/20 annual performance agreements and ensure that copies are submitted to Council and MEC:CoGHSTA Place 2019/20 annual performance agreements on the municipal website. Individual performance assessments 2018/19 Annual 	<ul style="list-style-type: none"> 01/08/2019 – 30/08/2019 15/08/2019 15/08/2019 15/08/2019 06/08/2019 – 31/08/2019 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
MPAC			
	<ul style="list-style-type: none"> • Committee meeting. • MPAC District wide session • Monthly budget statements • Annual performance plan prepared • Performance agreements signed by MM & section 56 officials. • Annual financial statements to be submitted to AG • Declaration forms completed and updated by Cllrs and Staff. • Probing 4th quarter performance report. • Public hearing on the fourth quarter performance report. 	<ul style="list-style-type: none"> • 14/08/2019 • 15-17/08/2019 • 20-21/08/2019 • 27-31/08/2019 	
IDP			
September 2019	Analysis Phase <ul style="list-style-type: none"> • Data collection (ward-based planning) • Data analysis and interpretation • Community Satisfaction Survey 	<ul style="list-style-type: none"> • 02/08/2019 – 30/09/2019 • 02/08/2019 – 30/09/2019 • 02/08/2019 – 30/09/2019 	
Budget			

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> • Circulate budget schedules to all departments • Consolidate draft core departments business plans & budgets • Review resources frames and financial strategies 	<ul style="list-style-type: none"> • 27/09/2019 – 10/10/2019 • 10/10/2019 – 12/10/2019 • 27/09/2019 – 04/11/2019 	
PMS			
	<ul style="list-style-type: none"> • Individual performance assessment report 2018/19 Annual • Submission of Final 2018/19 departmental annual reports 	<ul style="list-style-type: none"> • 10/09/2019 • 21/09/2019 	
MPAC			
	<ul style="list-style-type: none"> • District Technical Meeting • 4th Quarter Individual Performance Assessment Report • Monthly budget statements 	<ul style="list-style-type: none"> • 10/09/2019 • 05/09/2019 • 26 /09/2019 	
IDP			
October 2019	Analysis Phase		
	<ul style="list-style-type: none"> • IDP, Budget & PMS Operational Meeting (Analysis Phase) • IDP, Budget & PMS Technical 	<ul style="list-style-type: none"> • 03/10/2019 • 09/10/2019 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Meeting (Analysis Phase) IDP, Budget & PMS Steering Meeting (Analysis Phase) IDP, Budget & PMS Rep Forum (Analysis Phase) 	<ul style="list-style-type: none"> 11/10/2019 21/10/2019 	
Budget			
	<ul style="list-style-type: none"> Commence preparation for the 2020/21 departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from other stakeholders including government and bulk service providers (and NERSA) Submission of departmental adjustment budgets Departmental budgets inputs for 2020/21 	<ul style="list-style-type: none"> 16-17/10/2019 13/12/2019 13/12/2019 	
PMS			
	<ul style="list-style-type: none"> Continuation of preparations for 2018/19 annual report utilizing financial and non-financial information first reviewed as part of budget and IDP analysis Compilation of 2019/20 first quarter institutional 	<ul style="list-style-type: none"> 08/10/2019 – 31/10/2019 08/10/2019 – 31/10/2019 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	performance report.		
MPAC			
	<ul style="list-style-type: none"> Consolidated AFS submitted to AG SDBIP for first quarter consideration Project Visit Report on SCM/disciplinary matters related to MFMA Monthly budget statements MPAC Strategic Planning session 	<ul style="list-style-type: none"> 03/10/2019 14/10/2019 10/10/2019 14/10/2019 17-18/10/2019 	
Budget			
November 2019	<ul style="list-style-type: none"> Community and stakeholder consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions including borrowing. Adjust estimates based on plans and resources. Commence consultation on the proposed tariffs. Check the tariff submission date and align. Draft five year Financial Plan 	<ul style="list-style-type: none"> 06/11/2019– 29/11/2019 06/11/2019 – 29/11/2019 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
PMS			
	<ul style="list-style-type: none"> • Mayoral Imbizo on first quarter performance 	<ul style="list-style-type: none"> • 11/11/2019– 15/11/2019 	
MPAC			
	<ul style="list-style-type: none"> • Probe 1st Quarter Performance report. • Monthly budget statements • Technical Committee meeting • Public hearing on the 1st Quarter performance report. • MPAC District forum meeting 	<ul style="list-style-type: none"> • 12/11/2019 • 21/11/2019 • 22/11/2019 • 29/11/2019 	
IDP			
December 2019	Strategies Phase		
	<ul style="list-style-type: none"> • Strategic Session 	<ul style="list-style-type: none"> • 02/12/2019 – 06/12/2019 	
PMS			
	<ul style="list-style-type: none"> • Finalize the draft annual report incorporating financial and non financial information on performance, audit reports and annual financial statements 	<ul style="list-style-type: none"> • 17/12/2019 	
MPAC			

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Develop schedule for considering the 2018/19 Annual Report 	<ul style="list-style-type: none"> 05 /12/2019 	
Budget			
	<ul style="list-style-type: none"> Finalise the 2020/21 inputs from bulk resource providers (and NERSA) and agree on proposed price increase. (Align after submission of proposed tariffs 	<ul style="list-style-type: none"> 04/12/2019 – 11/12/2019 	
Budget			
January 2020	<ul style="list-style-type: none"> Mid-year Budget engagement session (Provincial Treasury) Mid-Year Performance Assessment and recommend and adjustment budget, if necessary. Incorporate priorities from the President's State of the Nation Address, National Treasury and SALGA for further budget consideration. Review all aspects of the 2019/20 budget including any unforeseen and unavoidable expenditure in light of need for an adjustment budget. 	<ul style="list-style-type: none"> 24/01/2020 24/01/2020 23/01/2020– 24/01/2020 09/01/2020– 24/01/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
PMS			
	<ul style="list-style-type: none"> • Compilation of 2019/20 Mid-year report • Mayor tables 2018/19 annual report to council • Make public the 2018/19 annual report and invite comments from local community, submit report to Auditor-General, Provincial Treasury & CoGHSTA • Consider monthly & mid-year reports for the period ended 31 December 2019. • Review implementation of budget and service delivery plan (SDBIP), identify problems and amend or recommend appropriate amendments. Submit report to council and make public any amendments to the SDBIP by the end of January 2019 to Council the status of next three year budget, 2018/19 annual report (including AFS & audit report) and summarizes 	<ul style="list-style-type: none"> • 02/01/2020 – 24/01/2020 • 31/01/2020 • 31/01/2020 • 31/01/2020 • 25/01/2020 • 25/01/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	overall findings of 2018/19 annual performance report.		
MPAC			
	<ul style="list-style-type: none"> • MPAC and Audit committee Quarterly meeting • Mid-year report and budget of council • AFS returned from A-G Matters raised by A-G. • Report on disciplinary matters related to MFMA/Report on SCM • Monthly budget statement's • Report in functioning of AC. 	<ul style="list-style-type: none"> • 15-30/01/2020 	
IDP			
February 2020	Strategies, Projects, Integration Phase <ul style="list-style-type: none"> • IDP, Budget & PMS Operational meeting (Strategies, Projects prioritisation and Sector plans) • IDP, Budget & PMS Technical meeting (Strategies, Projects 	<ul style="list-style-type: none"> • 06/02/2020 • 10/02/2020 • 13/02/2020 	28 February 2019

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<p>prioritisation and Sector plans)</p> <ul style="list-style-type: none"> • IDP, Budget & PMS Steering meeting (Strategies, Projects prioritisation and Sector plans) • IDP, Budget & PMS Representative Forum (strategies, Projects prioritisation and Sector plans). 	<ul style="list-style-type: none"> • 19/02/2020 	
Budget			
	<ul style="list-style-type: none"> • Incorporate directives from the National budget and Provincial and National allocations to municipalities into budget. • Finalise the draft 2020/21 detailed operating & capital budgets in the prescribed formats incorporating National and Provincial budget allocations, integrate and align to IDP documentation and draft SDBIP, finalise budget policies including tariff policy. • Tabling and approval of an adjustments budget (if necessary) 	<ul style="list-style-type: none"> • 05/02/2020 – 28/02/2020 • 05/02/2020 • 12/02/2020 • 27/02/2020 	
PMS			
	<ul style="list-style-type: none"> • Individual Performance 	<ul style="list-style-type: none"> • 03/02/2020 - 21/02/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	Assessments 2019/20 Mid-year <ul style="list-style-type: none"> Place 2018/19 annual report on the municipal website Mayoral Imbizo 	<ul style="list-style-type: none"> 03/02/2020 03/02/2020 – 14/02/2020 	
MPAC			
	<ul style="list-style-type: none"> Considering the 2018/19 annual report MPAC Working Session for probing annual report MPAC/AG meeting Consider the 2019/20 Mid-Year Report Monthly budget statements Visit projects Public Hearing on 2019/20 Mid- Year report Visit to Scopa 	<ul style="list-style-type: none"> 06/02/2020 20-21/02/2020 25/02/2020 17/02/2020 12/02/2020 26/02/2020 27/02/2020 	
IDP			
March 2020	Approval Phase (Draft IDP)		31 March 2019
	<ul style="list-style-type: none"> IDP, Budget & PMS operational meeting (Draft 2020/21 IDP, Budget & PMS) IDP, Budget & PMS Technical meeting (Draft 2020/21 IDP, Budget & PMS) 	<ul style="list-style-type: none"> 05/03/2020 08/03/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> • IDP, Budget & PMS Steering meeting (Draft 2020/21 IDP, Budget & PMS) • IDP, Budget & PMS Representative Forum (Draft 2020/21 IDP, Budget & PMS) • Mayor table Draft IDP, Budget & PMS for adoption by Council. • Publication of the IDP, Budget & PMS Public Participation schedule 	<ul style="list-style-type: none"> • 11/03/2020 • 15/03/2020 • 28/03/2020 • 28/03/2020 	
Budget			
	<ul style="list-style-type: none"> • Consolidation of Draft 2020/21 annual budget. • Incorporate changes in prices for bulk resources and finalise tariff proposals for all charges. • Distribute all budget documentation prior to meeting at which budget is to be tabled. • Table in Council the 2020/21 annual budget & all supporting documents. • Submit the 2019/20 approved adjustments budget to the Provincial & National Treasury & any other affected organ of state (10 days after approval.) 	<ul style="list-style-type: none"> • 05/03/2020 • 12/03/2020 • 19/03/2020 – 26/03/2020 • 31/03/2020 • 14/03/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
PMS			
	<ul style="list-style-type: none"> • Compile Individual performance assessment report (2019/20 Mid -Year Quarter) • Council adopts the 2018/19 annual report with the comments of the oversight committee. • Submit draft 2020/21 SDBIP to the Mayor • Submit draft 2020/21 annual performance agreements to the Mayor 	<ul style="list-style-type: none"> • 15/03/2020 • 29/03/2020 • 27/03/2020 • 27/03/2020 	
MPAC			
	<ul style="list-style-type: none"> • Public hearing on the 2018/19 Annual Report • District technical meeting • Oversight report preparation • Monthly budget statements • Submit Oversight Report and Annual Report to Council 	<ul style="list-style-type: none"> • 20/03/2020 • 11/03/2020 • 25-26 /03/2020 • 29/03/2020 	
IDP			
April 2020	Approval Phase (Draft IDP cont)		30 April 2020
	<ul style="list-style-type: none"> • Consultations on tabled Draft 	<ul style="list-style-type: none"> • 01/04/2020– 30/04/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	2020/21 IDP, Budget & PMS		
Budget			
	<ul style="list-style-type: none"> Make public the 2020/21 tabled annual budget & accompanying budget documentation, invite the community to submit representations and submit to Provincial & National Treasury and other affected organs of state. Consultation on tabled budget, publicise and conduct public hearings and meetings within wards. 	<ul style="list-style-type: none"> 10/04/2020 – 24/04/2020 10/04/2020 –24/04/2020 	
PMS			
	<ul style="list-style-type: none"> Submit the 2018/19 Annual Report & Oversight Report to Provincial Treasury, CoGHSTA, AG and Legislature. Make public the 2018/19 oversight report Submission of third quarter departmental performance report 	<ul style="list-style-type: none"> 09/04/2020 11/04/2020 11/04/2020 	
MPAC			

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> • Oversight report made public • Consider the 2018/19 Draft SDBIP for third quarter • Report on SCM • Report on disciplinary matters related to MFMA • Monthly budget statements • MPAC and Audit committee Quarterly meeting 	<ul style="list-style-type: none"> • 01-24/04/2020 • 24/04/2020 	
IDP			
May 2020	Approval Phase (Final IDP)		31 May 2020
	<ul style="list-style-type: none"> • IDP, Budget & PMS Operational Teams (Analysis & integration of public comments) • IDP, Budget & PMS Technical meeting (Analysis & integration of public comments) • IDP, Budget & PMS Steering meeting (analysis & integration of public comments) • IDP, Budget & PMS Representative meeting 	<ul style="list-style-type: none"> • 06/05/2020 • 08/05/2020 • 13/05/2020 • 15/05/2020 • 30/05/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	(analysis & integration of public comments) <ul style="list-style-type: none"> • Mayor tables Final 2020/21 IDP, Budget & PMS for final approval/adoption 		
Budget			
	<ul style="list-style-type: none"> • Draft Benchmark exercise 2020/21 • Consider the views of the community and other stakeholders on the 2020/21 budget. • Respond to submissions received & if necessary revise the budget and table amendments for council consideration. 	<ul style="list-style-type: none"> • 13-18/05/2020 • 15/05/2020– 18/05/2020 • 15/05/2020 – 18/05/2020 	
PMS			
	<ul style="list-style-type: none"> • Approve the 2020/21 SDBIP-final date under legislation 28 July 2020 	<ul style="list-style-type: none"> • 31/05/2020 	
MPAC			
	<ul style="list-style-type: none"> • MPAC Technical committee meeting. • MPAC District forum meeting • Consider the Draft IDP, Budget and PMS • Consider third Quarter report 	<ul style="list-style-type: none"> • 10/05/2020 • 12/05/2020 • 27/05/2020 	

Month	Activity	Time-frame	
		Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Monthly budget statements Probing and public hearing on third Quarter Institutional Performance Report. 		
IDP			
June 2020	<ul style="list-style-type: none"> Public Notice on the adoption of IDP, Budget & PMS Submission of the Final Approved IDP to the MEC for Local Government & Housing 	<ul style="list-style-type: none"> 14/06/2020 14/06/2020 	30 June 2020
Budget			
	<ul style="list-style-type: none"> Submit approved IDP/Budget to National & Provincial Treasury, CoGHSTA and District (10 working days after approval) 	<ul style="list-style-type: none"> 12/06/2020 	
MPAC			
	<ul style="list-style-type: none"> Monthly budget statements Consider the alignment of final IDP, Budget, PMS and MPAC Work Programme District forum meeting 	<ul style="list-style-type: none"> 3-5/6/2020 22/06/2020 	

6. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

6.1 VISION OF THE MUNICIPALITY

The vision was therefore revised as follows:

“Provision Of Quality Services For Community Well-Being And Tourism Development”

6.2 FIVE YEAR STRATEGIC FOCUS AREA

Good governance and institutional excellence: The learning and growth perspective entails skills development and capacitating of employees. Employees are the foundation of the municipality; if employees are skilled and capacitated they will improve the ways they work and both service delivery and individual performance will improve. This perspective will also include leadership, financial and management training. This objective will address NSDP priority area “Effective administration and governance structure.”

Provide, maintain and upgrade municipal assets and services: The core function of the municipality is to provide access to services. Ba-Phalaborwa experiences the following challenges as mentioned under the binding constraints in the strategic alignment and which is directly linked to the NSDP and PGDS: Infrastructure development, poor maintenance plans and infrastructure development plans. If these are not addressed, the municipality will not be able to provide sustainable services to the community and investment and economic growth in the municipal area will be challenged. The infrastructure master plan such as Electricity, roads and water master plans to be developed as a matter of urgency to unlock gaps of the challenges of the infrastructure.

Environmental sustainability: PGDS strategic objective deals with environmental sustainability and climate change. A priority mentioned in the PGDS is that all municipalities have to have environmental management plans. Also mentioned are waste management plans, recycling of waste and water and alternative energy plan. Ba-Phalaborwa

plays a leading role in the achievement of this objective as mentioned under NSDP and PGDS priorities.

Develop effective and sustainable stakeholder relationships and partnerships: With the small revenue base it is crucial that partnerships be formed and stakeholder relationships built to ensure cooperation and development of Ba-Phalaborwa and its community. Ba-Phalaborwa has established strategic relationships with the mines, Phalaborwa Foundation and DBSA. Stakeholder management, however, is not structured.

Facilitate local economic growth and provide for mobility and access: The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's location has established it as developmental and economic nodes in tourism, mining, agriculture and a service node.

Become financially viable: To be sustainable, it is necessary for the municipality to increase its revenue base through expanding its collection points, partnership and investment in the area. Again, investment will only be achieved if the necessary infrastructure is provided and therefore maintenance, upgrading and replacement of infrastructure is of utmost importance for the municipality.

Ensure community well-being; Community well-being does not only have to do with provision of services, but also deals with priorities such as HIV/Aids, education, health, safety and security and literacy. Ba-Phalaborwa strives, together with its stakeholders and partnerships to achieve on all these priorities to ensure healthy and sustained community.

6.3 ALIGNMENT OF IDP WITH NATIONAL AND PROVINCIAL GOVERNMENT

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Economic	Financial	1. Speed up economic growth and transform the economy to create decent work and sustainable livelihoods.			1. Ensuring more inclusive economic growth, decent work and sustainable livelihoods	3. Implement the community work programme and cooperatives supported	1: Contribute to building a Developmental State in National, Provincial and Local Government that is efficient, effective and responsive (Enhance the municipal contribution to job creation and sustainable livelihoods through Local Economic Development)	Local Economic Development	An economy that will create more jobs An inclusive and integrated rural economy	Promotion of the local economy
Social Infrastructure	Community Satisfaction	5. Improve the health profile of society	5. Fostering Development Partnerships, Social Cohesion and community mobilisation	5. Strengthen partnerships between local government, communities and civil society	4. Access to quality education			Basic Service Delivery	Improving the quality of education, training and innovation	Integrate social development and services for sustainability
Social Infrastructure	Community Satisfaction				5. Improved health care			Basic Service Delivery	Quality health care for all	Integrate social development and services for

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
										sustainability
Social Infrastructure	Community Satisfaction	6. Intensify the fight against crime and corruption			6. Fighting crime and corruption			Basic Service Delivery	Fighting corruption	Integrate social development and services for sustainability
Social Infrastructure	Community Satisfaction	7. Building of cohesive, caring and sustainable communities			8. Cohesive and sustained communities			Basic Service Delivery	An inclusive and integrated rural economy Transforming society and uniting the country	Integrate social development and services for sustainability
Social Infrastructure	Community Satisfaction		3. Accelerating service delivery and supporting the vulnerable		3. Rural development, food security and land reform			Basic Service Delivery	An inclusive and integrated rural economy	Provision of sustainable integrated infrastructure and services

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Technical Infrastructure	Institutional Processes		3. Accelerating service delivery and supporting the vulnerable			2. Improved access to basic services	3. Accelerating service delivery & supporting the vulnerable (Improve quantity & quality of municipal basic services to people in areas of access to water, sanitation, electricity, waste management, roads & disaster management)	Basic Service Delivery	Improving infrastructure	Provision of sustainable integrated infrastructure and services
Technical Infrastructure	Institutional Processes	2. Massive programmes to build economic and social infrastructure		1. Ensure that municipalities meet the basic needs of communities		1. Implement a differentiated approach to municipal financing, planning and support (Outcome 2 and 3)	1: Contribute to building a Developmental State in National, Provincial and Local Government (Implement a differentiated approach to municipal financing, planning and support)	Basic Service Delivery	Reforming public service Improving infrastructure	Provision of sustainable integrated infrastructure and services
Technical Infrastructure	Institutional Processes		3. Accelerating service delivery		2. Provision of economic and social infrastructure			Basic Service Delivery	Improving infrastructure	Provision of sustainable integrated

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
			and supporting the vulnerable							d infrastructure and services
Technical Infrastructure	Institutional Processes	3. Comprehensive rural development strategy linked to land and agrarian reform and food security						Basic Service Delivery	Improving infrastructure An inclusive and integrated rural economy	Provision of sustainable integrated infrastructure and services
Technical Infrastructure	Institutional Processes	9. Sustainable resource management and use			9. Sustainable resource management and use			Basic Service Delivery	Transition to a low-carbon economy	Sustain the environment
Governance and Administration	Institutional Processes					6: Improved municipal financial and administrative capacity	2: Strengthen Accountability and Clean Government (Develop a coherent and cohesive system of governance and a more equitable intergovernmental fiscal system)	Municipal Financial Viability and Management	Reforming the public service	Improve financial viability
Governance and Administration	Institutional Processes		4. Improving the Developmental Capability of the Institution			5. Deepened democracy through a refined ward committee model	3: Accelerating Service Delivery and supporting the Vulnerable (Deepen	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
			on of Traditional Leadership.				democracy through a refined ward committee model)			
Governance and Administration	Institutional Processes	3. Comprehensive rural development strategy linked to land and agrarian reform and food security			3. Rural development, food security and land reform	4. Actions supportive of human settlement outcomes	1: Contribute to building a Developmental State in National, Provincial and Local Government that is efficient, effective and responsive (Ensure the development and adoption of reliable and credible integrated Development Plans)	Municipal Transformation and Organisational Development	Reversing the spatial effect of apartheid	Facilitate sustainable development
Governance and Administration	Institutional Processes	10. Building of a developmental state including improving of public services and strengthening democratic institutions	1. Building the Developmental State in Provincial and Local Government that is efficient, effective and responsive	2. Build clean, responsive and accountable local government	10. A developmental state including improvement of public services	7. Single Window of coordination	1: Contribute to building a Developmental State in National, Provincial and Local Government (Create a single window of coordination for the support, monitoring and intervention	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
							in municipalities)			
Governance and Administration	Institutional Processes		2. Strengthen Accountability and Clean Government	3. Improve functionality, performance and professionalism in municipalities	9. Sustainable resource management and use	6. Improved administrative capacity	1: Contribute to building a Developmental State in National, Provincial and Local Government (Develop and strengthen a politically and administratively stable system of municipalities)	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation
Governance and Administration	Institutional Processes						2: Strengthen Accountability and Clean Government (Build and strengthen the administrative, institutional and financial capabilities of municipalities)	Good Governance and Public Participation Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Governance and Administration	Institutional Processes						2: Strengthen Accountability and Clean Government (Develop a coherent and cohesive system of governance and a more equitable intergovernmental fiscal system)	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation
Governance and Administration	Institutional Processes						2: Strengthen Accountability and Clean Government (Restore the institutional integrity of municipalities)	Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital
Governance and Administration	Institutional Processes			4.Improve national and provincial policy, support and oversight to local government					Reforming the public service	Good Corporate governance and Public Participation

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Governance and Administration	Institutional Processes	6. Intensify the fight against crime and corruption			6. Fighting crime and corruption		2: Strengthen Accountability and Clean Government (Uproot fraud, corruption, nepotism and all forms of maladministration affecting local government)	Good Governance and Public Participation	Fighting corruption	Advance good corporate governance
Governance and Administration	Institutional Processes	8. Pursuing African advancement and enhanced international cooperation			8. Creation of a better Africa and a better world				Reforming the public service	Advance good corporate governance
Governance and Administration	Learning and Growth	4. Strengthening of skills and human resource base						Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital

7. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

7.1 Key Financial Indicators and ratios

LIM334 Ba-Phalaborwa - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2,8%	5,5%	5,8%	2,0%	3,9%	3,9%	3,9%	4,0%	3,8%	3,7%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	8,6%	11,9%	8,2%	2,7%	5,4%	5,4%	5,4%	5,6%	5,6%	5,2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	-3,9%	0,2%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	359,1%	0,0%	367,5%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1,6	1,4	1,1	7,4	7,4	7,4	7,4	2,7	2,7	2,8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,6	1,4	1,1	7,4	7,4	7,4	7,4	2,7	2,7	2,8
Liquidity Ratio	Monetary Assets/Current Liabilities	0,1	0,0	0,1	0,2	0,2	0,2	0,2	0,2	0,2	0,2
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		107,5%	55,4%	79,4%	52,1%	52,1%	52,1%	52,1%	81,3%	80,9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		107,5%	55,4%	79,4%	52,1%	52,1%	52,1%	52,1%	81,3%	80,9%	79,2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	26,8%	11,6%	13,5%	76,8%	77,5%	77,5%	77,5%	55,8%	56,1%	55,2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										

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Creditors to Cash and Investments		492,6%	455,4%	-815,0%	363,7%	486,8%	464,8%	464,8%	1417,6%	2102,8%	2657,9%
Other Indicators											
	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	37,1%	34,3%	26,8%	28,9%	29,1%	29,1%	29,1%	28,8%	29,3%	29,2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0,0%	40,1%	0,0%	33,0%	33,3%	33,3%		32,8%	33,5%	33,5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0,0%	0,0%	0,0%	4,1%	4,1%	4,1%		5,3%	5,2%	5,2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	33,8%	22,3%	16,8%	13,9%	14,0%	14,0%	14,0%	13,4%	13,4%	13,2%
IDP regulation financial viability indicators	-										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	12,3	13,5	12,2	9,1	9,1	9,1	8,2	8,5	8,5	9,0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	47,3%	20,3%	32,3%	140,2%	140,2%	140,2%	140,2%	104,8%	104,3%	102,1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	1,3	1,7	(1,2)	0,9	0,7	0,7	0,7	0,4	0,3	0,2

7.2 Measurable Performance Objectives and Indicators

LIM334 Ba-Phalaborwa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Vote 6- vote name										
Function 1 - (TECHNICAL DEPT)										
Sub-function 1 - (ROADS)										
<i>Tambo phase 2 Street paving</i>								1970250644,00	1074742651,00	0,00
<i>Benfarm Upgrading of streets</i>					701 432,00	701 432,00	701 432,00	0,00	13743844,50	5 624 577,05
<i>Installation of stormwater culverts in mashishimale</i>								0,00	0,00	26 500 000,00
<i>Upgrading of B1 Extention</i>								0,00	0,00	2 353 072,95
<i>TAMBO STREET PAVING PHASE 2 (STANDING TIME)</i>								2 723 400,00	0,00	-
<i>PURCHASE OF A GRADER</i>								6 500 000,00	0,00	-
<i>PURCHASE OF TLB</i>								1 500 000,00	0,00	-
<i>Selwane Sports Complex</i>					14 644 299,58	7 713 166,53	7 713 166,53			
<i>Tshelang Gape to R71</i>					8 001 098,26	8 791 766,75	8 791 766,75			
Sub-function 2 - (BUILDING)										
<i>Refurbishment of Namakgale stadium</i>					2 889 620,42	2 889 620,42	2 889 620,42	10536943,56	8137429,44	0,00

8. OVERVIEW OF BUDGET-RELATED POLICIES

The following policies has been reviewed and adopted with this budget for implementation as from July 2020

Tariff Policy

- The Tariff Policy was reviewed in line with relevant legislation and adopted with this budget for implementation as from July 2020

Property Rates Policy

- A policy in line with Local Government: Municipal Property Rates Act, Act No. 6 of 2004 was reviewed to take into consideration requirements of Gazette to ensure the implementation of the new property rates act and is adopted with this budget for implementation.

Budget Policy

- A budget policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2020.

Asset Management Policy

- A policy in line with relevant legislation is reviewed and adopted with this annual budget for implementation as July 2020.

Supply chain management policy

- The supply chain management policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2020.

Indigent Household Consumer Policy

- The Indigent and household Consumer policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2020. The approved indigent register will be in force as from 1st July 2020.

Credit Control, Debt Collection and Consumer Care Policy

- Credit Control and Debt Collection Policy of the municipality was reviewed to take into account relevant legislation and developments in court findings and orders during the year. The policy also covers Consumer Care principles. The policy is adopted with this budget for implementation from July 2020

Investment Policy

- The municipality was reviewing an Investment Policy to ensure proper cash management and investment in line with relevant legislation and the policy and is adopted with this budget for implementation. The policy will be implemented after adopting procedure manuals for implementation from July 2020.

Virement Policy

- Virement policy was reviewed by the municipality in line with legislation to ensure that the process of this policy is implemented, to enable budget managers to amend budgets in the light of experience or to reflect anticipated changes.

Petty Cash Policy

- The municipality reviewed the petty cash policy in line with relevant legislation and policy so that it may be able to improve the efficiency of departmental operations especially for purchases of minor items.

Bad Debt Write Off

- Bad debt write off policy was reviewed by the municipality in line with legislation and policy to ensure that the whole credit control and debt collection process have been followed in terms of trying to obtain payment due to council by customer, taking into account developments of legislation governing financial management in local government as well as accounting standards.

Deposit Policy

- Deposit policy reviewed in order for municipality council in line with legislation to amend any clause, stipulation or tariff embodied in the policy in the interest of the parties concerned.

Fleet Management Policy

- Municipality reviewed this policy in line with legislation to regulate the use of official Municipal vehicles and to ensure that they are used in a safe and efficient manner in order to minimize accidents and abuse of vehicles.

Electricity Supply by-laws

- Electricity supply by-laws was reviewed by the municipality in line with legislation so that only the service provider shall supply or contract for the supply of electricity within the jurisdiction of the Service Authority.

Land Use by-laws

- Municipality reviewed the policy in line with legislation so that there is no intrusion over municipal property, or property which the Council has control over or other property in respect of which a servitude or other property right has been registered in favour of the Council.

Subsistence and Traveling Policy

- This policy was reviewed in line with legislation by municipality to sets out the basis for the payment of a subsistence and travel allowance for the purposes of such official who travel from time to time to establish and maintain links and relationships with other municipalities, government bodies, and other parties, institutions and organizations operating in the sphere of local government so that they can broaden their knowledge and understanding.

Inventory management Policy

The policy aims to achieve the following objectives which are to:-

- Provide guidelines that employees of the Municipality must follow in the management and control of inventory, including safeguarding and disposal of inventory.
- Procure inventory in line with the established procurement principles contained in the Municipality's Supply Chain Management Policy. Eliminate any potential misuse of inventory and possible theft
- To lay down procedures and processes for the procurement management and control over inventory (stock) items in accordance with all relevant regulations and legislations and other policies and directives.

The envisaged outcome is an efficient and effective control and inventory management tool for the Municipality.

9. OVERVIEW OF BUDGET ASSUMPTIONS

External factors

The following factors were taken consideration and assumption when compiling 2020/21 budget to ensure that the budget is meaningful and easy to understand during the calculation of estimated revenues and expenditures:

- Division of Revenue Bill, 2020
- Domestic outlook
- Population growth
- Risks to the global outlook
- National target in new growth path to create jobs over the next decade
- Sound macroeconomic policy enables the Country to fund social and economic priorities
- Anticipated salary increases
- Demand for services provision on free basic services
- Rates - Tariffs, charges and timing of revenue collection
- Sustainability - Consumer affordability to services municipal services
- Interest rate

Internal factors

KEY FINANCIAL TARGETS

The following assumptions were considered on compilation of 2020/21 budget on revenues: The multi - year budget is underpinned by the following key financial target assumptions:

- Increasing/ maximizing revenue collection on outstanding debtors

- Full implementation of credit control policy and intensifying debt collection
- Revision of cemetery tariffs and other minor sources of income such as building plans
- Improvement on billing system by means of ensuring correctness of meter readings
- Customer education
- Improvement on public participation
- Tariff increase ,
- Macro Growth factor indicator
- Capital Charges
- Total expenditure increases allowed
- Increase in repairs and maintenance.

There are several sources of information gathered during the compilation of 2020/21 budget:

- Ba-Phalaborwa Intergrated Development Plan
- mSCOA circulars
- Treasury circulars 99,98,94,91,89,86,85,82,75, 74, 72, 70, 67,66, 59, 58, 55, 54, 51 and 48
- Statistics SA guidelines on economic indicators
- Financial management system and departmental budget inputs submitted
- Consumer/ Customers surveys on services

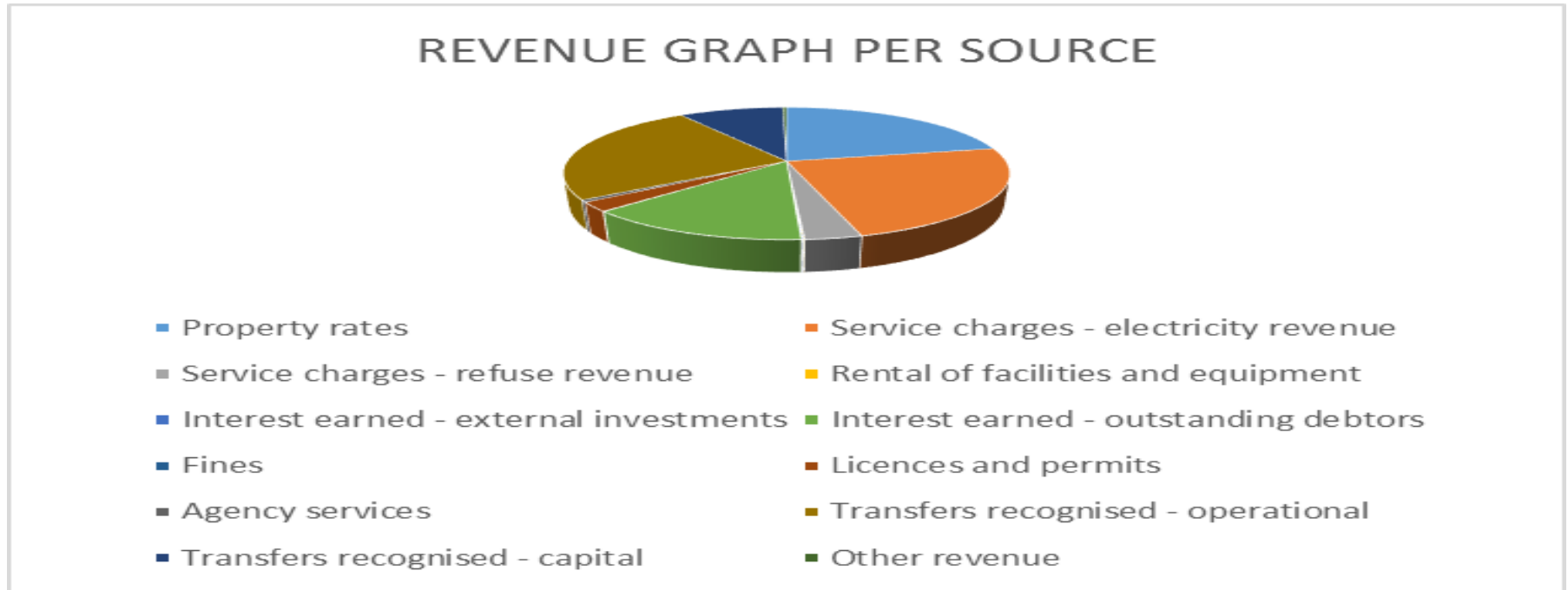
10. OVERVIEW OF BUDGET FUNDING

10.1 REVENUE AND FINANCING ACTIVITIES

R thousands	Budget 2019/20	Revised Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Revenue By Source</u>					
Property rates	139 526	139 526	139 526	146 223	153 242
Service charges - electricity revenue	139 639	139 639	151 125	158 979	173 083
Service charges - refuse revenue	20 071	20 071	20 071	21 034	22 044
Rental of facilities and equipment	554	554	581	609	638
Interest earned - external investments	2 202	2 702	2 702	2 832	2 968
Interest earned - outstanding debtors	70 034	65 034	65 034	68 156	71 427
Fines	499	499	1 340	1 404	1 472
Licences and permits	13 124	13 124	14 366	15 056	15 779
Agency services	2 992	2 992	2 992	3 395	3 558
Transfers recognised - operational	156 352	156 352	173 541	188 075	199 130
Transfers recognised - capital	–	–	–	–	–
Other revenue	2 000	2 000	12 685	1 766	1 851
Total Revenue	546 994	542 494	583 963	607 530	645 191

- The table above shows the summary of revenue and financing activities. The estimated revenue for 2020/21 is **R583,9 million** excluding capital grants.
- Equitable share allocation is as per Division of Revenue (DoRa 2020)

Graphically Revenue per source:



10.2.1 Grants and subsidies as per Division of Revenue 2020

LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		113 286	123 537	136 100	156 352	156 352	156 352	173 544	188 075	199 130
Local Government Equitable Share		110 235	120 392	132 485	150 929	150 929	150 929	162 853	176 158	188 021
Finance Management		1 810	2 145	2 215	2 680	2 680	2 680	3 000	3 200	3 300
EPWP Incentive		1 000	1 000	1 000	1 142	1 142	1 142	1 099	-	-
Operating Grant: MIG (5% of MIG Grants for PMU)			-		1 601	1 601	1 601	1 592	1 717	1 809
Energy Efficiency and Demand Management		-	-	-	-	-	-	5 000	7 000	6 000
Municipal Systems Improvement		-	-	-	-	-	-	-	-	-
Other transfers/grants [LG SETA]		241		400						
Total Operating Transfers and Grants	5	113 286	123 537	136 100	156 352	156 352	156 352	173 544	188 075	199 130
<u>Capital Transfers and Grants</u>										
National Government:		30 568	42 313	51 437	29 865	51 059	51 059	35 239	32 629	34 378
Municipal Infrastructure Grant (MIG)		30 568	40 401	46 437	29 865	44 865	44 865	30 239	32 629	34 378
INEP		-	1 912	5 000	-	6 194	6 194	5 000	-	-
Total Capital Transfers and Grants	5	30 568	42 313	51 437	29 865	51 059	51 059	35 239	32 629	34 378
TOTAL RECEIPTS OF TRANSFERS & GRANTS		143 854	165 850	187 537	186 217	207 411	207 411	208 783	220 704	233 508

- Equitable share has increased from 2019 Division of Revenue - from R150,9 million to R162,8 million for 2020/21
- Financial Management grant also increased from 2019 Division of Revenue - R2.6 million to R3 million for 2020/21
- Municipal Infrastructure grant as per Division of Revenue will be R31,8 million in 2020/21.
- Expanded public works Grant of R1 million as per Division of Revenue 2020
- Intergrated National Electrification Programme Grant will be R5 million in 2020/21

Allocation of Expenditure per standard item

R thousands	Budget 2019/20	Revised Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Expenditure By Type</u>					
Employee related costs	158 214	158 020	167 897	177 816	188 328
Remuneration of councillors	18 868	18 868	20 053	21 312	22 650
Debt impairment	33 338	33 338	40 338	42 194	44 135
Depreciation & asset impairment	75 358	75 358	75 358	78 825	82 451
Finance charges	575	575	2 753	2 880	3 012
Bulk purchases	100 992	100 992	109 172	114 849	125 071
Contracted services	51 140	50 361	58 865	56 451	57 889
Other expenditure	97 707	95 064	106 815	111 769	116 634
Total Expenditure	536 194	532 578	581 253	606 095	640 170
Surplus	10 800	9 916	2 710	1 435	5 022

- The estimated operational expenditure as per standard item is R581,2 million for the financial year 2020/21
- Included on the expenditure per standard item is the depreciation and impairment of assets at an estimated amount of R115,6 million
- Employee related costs for entire staff members exclusive of councillors is estimated at R167,8 million in 2020/21 financial year

Summary of operating expenditure by standard classification item

Employee Related Costs

- The budgeted allocation for employee related costs for the 2019/20 financial year totals R167,8 million which equals 28,9 per cent of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 6.5 per cent for the 2020/21 financial year as per latest circular no 02/2020 of SALGBC

Remuneration of councilors

- The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2020/21 financial year the remuneration of councilors will amount to R20 million.

Debt impairment

- The provision of debt impairment was determined based on an current collection rate and Debt Write-off Policy of the municipality. While this expenditure is considered to be a non-cash flow item, it is informed by the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues and equals to 6.94 per cent of the operating expenditure.

Depreciation and asset impairment

- Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard total R75,3 million for the 2020/21 financial and equates to 12.9 per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has been taken into account.

Bulk Purchases

- Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses and is equal to 18,7 per cent of the operating expenditure. An increment of 8.1 percent was applied as guided by NERSA and Circular 99 of MFMA.

Contracted Services

- In the 2020/21 financial year, this group of expenditure totals R58.8 million which equals to 10 percent of the total operating expenditure.

Other Expenditure

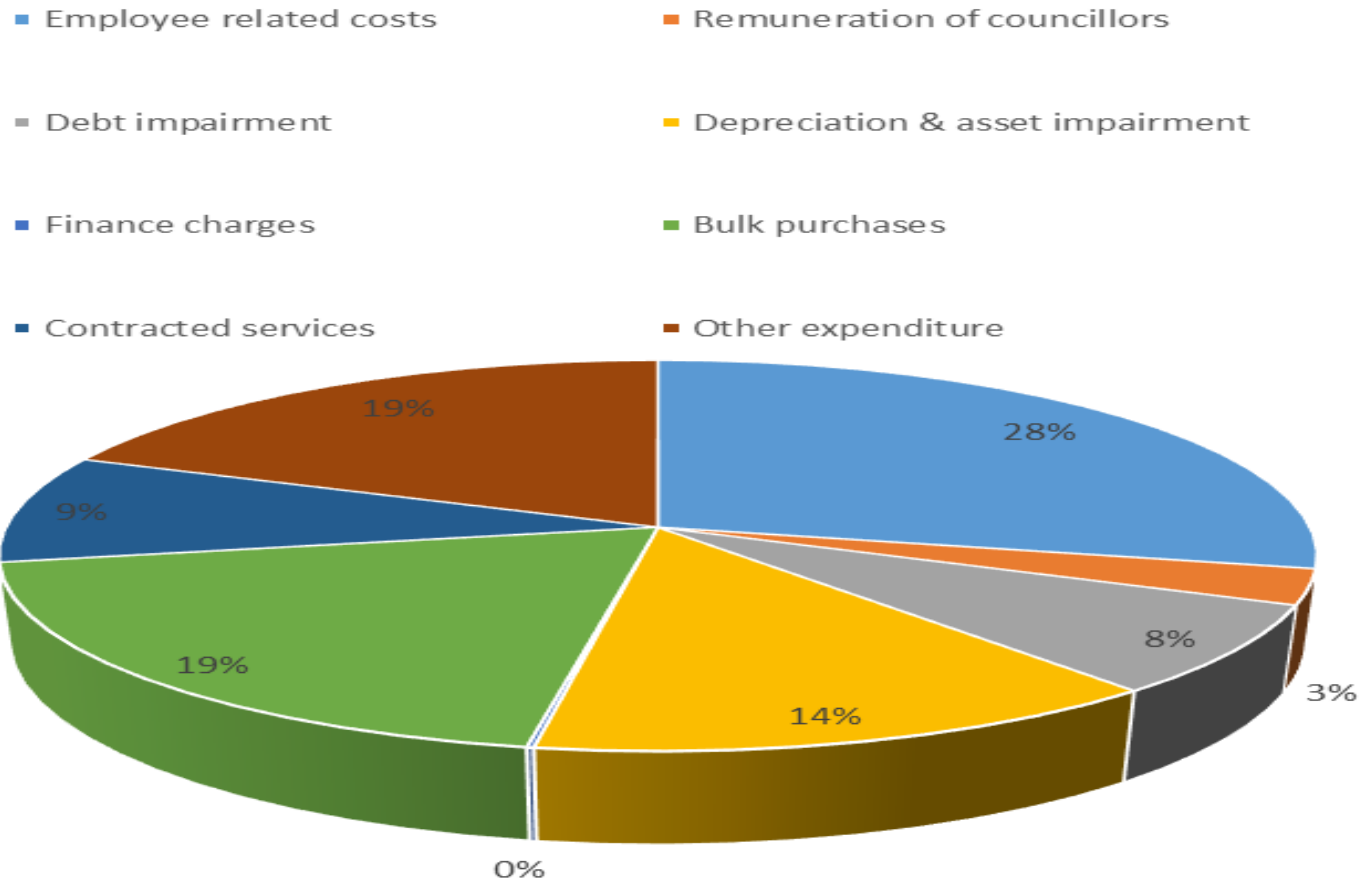
- Other expenditure comprises of various line items relating to the daily operations of the municipality, For 2020/21 financial year is estimated at R106,8 million which equals to 18.3 percent of total operational budget.

Finance Charges

- The finance charges for 2020/21 financial year is estimated at R2.7 million which constitute 0,47 per cent of the total operating expenditure.

The following graph gives a breakdown of the main expenditure categories for the 2020/21 financial year.

OPERATIONAL BUDGET



10.2.2 ALLOCATION OF MAIN VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Revenue by Vote	1									
Vote 1 - Executive and Council		-	-	68 443	-	-	-	-	-	-
Vote 2 - Budget and Treasury Department		261 001	249 326	334 585	348 344	343 844	343 844	356 085	378 984	400 529
Vote 3 - Corporate Services		345	1 586	1 095	717	717	717	752	788	826
Vote 4 - Community and Social Services		28 547	25 897	26 328	42 462	42 462	42 462	44 462	46 596	48 832
Vote 5 - Planning and Development		-	1 703	214	69	69	69	11 069	72	76
Vote 6 - Technical Services Department		95 066	117 903	148 109	155 402	155 402	155 402	206 834	213 718	229 306
Total Revenue by Vote	2	384 959	396 416	578 773	546 994	542 494	542 494	619 202	640 158	679 569
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		13 160	49 313	76 798	57 680	57 680	57 680	59 340	63 631	66 693
Vote 2 - Budget and Treasury Department		499 293	169 398	162 560	88 973	88 973	88 973	101 978	106 387	110 932
Vote 3 - Corporate Services		-	49 805	43 774	52 231	51 324	51 324	53 739	56 406	59 209
Vote 4 - Community and Social Services		-	51 976	76 098	86 812	85 848	85 848	89 214	94 190	99 449
Vote 5 - Planning and Development		-	10 264	17 818	17 032	16 712	16 712	21 538	17 473	18 315
Vote 6 - Technical Services Department		81 354	121 761	179 642	232 041	232 041	232 041	255 444	268 008	285 572
Total Expenditure by Vote	2	593 806	452 517	556 690	534 770	532 578	532 578	581 253	606 095	640 170
Surplus/(Deficit) for the year	2	(208 848)	(56 101)	22 083	12 224	9 915	9 915	37 950	34 063	39 399

- Allocation of expenditure per main vote highlights the share per department's budget
- The directorate receiving a bigger share in terms of the main votes are Technical Services
- The least directorate receiving smaller share of budget is Planning and development

10.5 FUNDING MEASUREMENT

LIM334 Ba-Phalaborwa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	56 155	61 959	(40 401)	28 349	21 182	22 182	22 182	15 672	11 169	8 960
Cash + investments at the yr end less applications - R'000	18(1)b	2	(168 668)	(250 730)	(257 712)	120 052	122 720	122 720	122 720	32 925	32 021	36 650
Cash year end/monthly employee/supplier payments	18(1)b	3	1,3	1,7	(1,2)	0,9	0,7	0,7	0,7	0,4	0,3	0,2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(328 521)	(180 835)	22 083	52 869	51 405	51 206	51 206	37 950	34 063	39 399
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	14,8%	(7,5%)	29,2%	(6,0%)	(6,0%)	(6,0%)	(2,2%)	(1,0%)	0,8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	103,0%	51,7%	49,5%	48,7%	49,3%	49,3%	49,3%	68,0%	66,8%	65,6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	123,7%	70,9%	54,6%	11,1%	11,1%	11,1%	11,1%	13,0%	12,9%	12,7%
Capital payments % of capital expenditure	18(1)c;19	8	0,0%	0,0%	93,7%	100,0%	106,8%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	(3,9%)	0,2%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(48,2%)	57,1%	485,5%	0,0%	0,0%	0,0%	(22,4%)	4,5%	4,5%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0,0%	0,0%	0,0%	2,6%	2,6%	2,6%	3,6%	3,6%	3,5%	3,6%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	22,9%	24,9%	0,0%
Supporting indicators												
% incr total service charges (incl prop rates)	18(1)a	-	-	20,8%	(1,5%)	35,2%	0,0%	0,0%	0,0%	3,8%	5,0%	6,8%
% incr Property Tax	18(1)a	-	-	19,3%	4,0%	26,1%	0,0%	0,0%	0,0%	(0,0%)	4,8%	4,8%
% incr Service charges - electricity revenue	18(1)a	-	-	18,8%	(7,7%)	46,2%	0,0%	0,0%	0,0%	8,2%	5,2%	8,9%
% incr Service charges - water revenue	18(1)a	-	-	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - sanitation revenue	18(1)a	-	-	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - refuse revenue	18(1)a	-	-	52,0%	2,3%	32,5%	0,0%	0,0%	0,0%	0,0%	4,8%	4,8%
% incr in	18(1)a	-	-	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a	-	186 114	224 771	221 310	299 236	299 236	299 236	299 236	310 721	326 236	348 369
Service charges	18(1)a	-	186 114	224 771	221 310	299 236	299 236	299 236	299 236	310 721	326 236	348 369
Property rates	18(1)a	-	89 203	106 414	110 617	139 526	139 526	139 526	139 526	139 526	146 223	153 242
Service charges - electricity revenue	18(1)a	-	87 171	103 550	95 540	139 639	139 639	139 639	139 639	151 125	158 979	173 083
Service charges - water revenue	18(1)a	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	18(1)a	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal	18(1)a	-	9 741	14 807	15 152	20 071	20 071	20 071	20 071	20 071	21 034	22 044
Service charges - other	18(1)a	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	18(1)a	-	354	656	655	554	554	554	554	581	609	638

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Capital expenditure excluding capital grant funding			9 543	(41 319)	287	10 800	7 450	9 800	9 800	10 723	–	–
Cash receipts from ratepayers	18(1)a		218 767	136 283	189 080	189 148	189 148	189 148	189 148	277 149	278 130	290 651
Ratepayer & Other revenue	18(1)a		212 389	263 582	382 040	388 439	383 439	383 439	383 439	407 720	416 622	443 093
Change in consumer debtors (current and non-current)			(84 849)	(42 564)	26 077	348 429	348 429	348 429	348 429	(94 071)	14 717	15 380
Operating and Capital Grant Revenue	18(1)a		116 503	128 786	184 634	197 841	197 841	197 841	197 841	208 780	220 704	233 508
Capital expenditure - total	20(1)(vi)		38 643	16 508	48 822	48 225	48 939	51 289	51 289	45 963	32 629	34 478
Capital expenditure - renewal	20(1)(vi)		–	–	–	–	–	–	–	10 537	8 137	–
Supporting benchmarks												
Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										–	–	–
Average annual collection rate (arrears inclusive)												
DoRA operating												
<i>List operating grants</i>												
										–	–	–
DoRA capital												
<i>List capital grants</i>												
										–	–	–
Trend												
Change in consumer debtors (current and non-current)			(84 849)	(42 564)	26 077	348 429	(94 071)	14 717	15 380	–	–	–
Total Operating Revenue												
Total Operating Expenditure												
Operating Performance Surplus/(Deficit)												
Cash and Cash Equivalents (30 June 2012)												
Revenue												
% Increase in Total Operating Revenue				19,7%	34,4%	3,2%	(0,8%)	0,0%	0,0%	7,6%	4,0%	6,2%
% Increase in Property Rates Revenue				19,3%	4,0%	26,1%	0,0%	0,0%	0,0%	(0,0%)	4,8%	4,8%
% Increase in Electricity Revenue				18,8%	(7,7%)	46,2%	0,0%	0,0%	0,0%	8,2%	5,2%	8,9%

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% Increase in Property Rates & Services Charges				20,8%	(1,5%)	35,2%	0,0%	0,0%	0,0%	3,8%	5,0%	6,8%
Expenditure												
% Increase in Total Operating Expenditure				(12,6%)	(3,2%)	(3,8%)	(0,6%)	0,0%	0,0%	9,1%	4,3%	5,6%
% Increase in Employee Costs				10,8%	5,1%	11,2%	(0,3%)	0,2%	0,0%	6,5%	5,9%	5,9%
% Increase in Electricity Bulk Purchases				(7,8%)	3,1%	30,5%	0,0%	0,0%	0,0%	8,1%	5,2%	8,9%
Average Cost Per Budgeted Employee Position (Remuneration)					332439,8248	220354,4151				233839,4246		
Average Cost Per Councillor (Remuneration)					405854,3784	509958,5771				541974,0426		
R&M % of PPE		0,0%	0,0%	0,0%	2,6%	2,6%	2,6%	2,6%	2,6%	3,6%	3,5%	3,6%
Asset Renewal and R&M as a % of PPE		0,0%	0,0%	0,0%	2,0%	2,0%	2,0%	2,0%	2,0%	6,0%	5,0%	4,0%
Debt Impairment % of Total Billable Revenue		123,7%	70,9%	54,6%	11,1%	11,1%	11,1%	11,1%	11,1%	13,0%	12,9%	12,7%
Capital Revenue												
Internally Funded & Other (R'000)		6 948	2 869	287	10 800	9 800	9 800	9 800	9 800	10 723	-	-
Borrowing (R'000)		2 595	-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)		29 100	57 826	48 534	37 425	41 489	41 489	41 489	41 489	35 239	32 629	34 478
Internally Generated funds % of Non Grant Funding		72,8%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	0,0%	0,0%
Borrowing % of Non Grant Funding		27,2%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding		75,3%	95,3%	99,4%	77,6%	80,9%	80,9%	80,9%	80,9%	76,7%	100,0%	100,0%
Capital Expenditure												
Total Capital Programme (R'000)		38 643	60 696	48 822	48 225	51 289	51 289	51 289	51 289	45 963	32 629	34 478
Asset Renewal		-	-	-	-	-	-	-	-	21 074	16 275	-
Asset Renewal % of Total Capital Expenditure		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	45,8%	49,9%	0,0%
Cash												
Cash Receipts % of Rate Payer & Other		103,0%	51,7%	49,5%	48,7%	49,3%	49,3%	49,3%	49,3%	68,0%	66,8%	65,6%
Cash Coverage Ratio		0	0	(0)	0	0	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating		2,8%	5,5%	5,8%	2,0%	3,9%	3,9%	3,9%	3,9%	4,0%	3,8%	3,7%
Borrowing Receipts % of Capital Expenditure		(3,9%)	0,2%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Reserves												
Surplus/(Deficit)		(168 668)	(250 730)	(257 712)	120 052	122 720	122 720	122 720	122 720	32 925	32 021	36 650
Free Services												
Free Basic Services as a % of Equitable Share		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Free Services as a % of Operating Revenue (excl operational transfers)		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
High Level Outcome of Funding Compliance												
Total Operating Revenue		329 410	394 440	530 238	546 994	542 494	542 494	542 494	542 494	583 963	607 530	645 191
Total Operating Expenditure		657 931	575 275	556 690	535 614	532 578	532 777	532 777	532 777	581 253	606 095	640 170
Surplus/(Deficit) Budgeted Operating Statement		(328 521)	(180 835)	(26 452)	11 380	9 916	9 717	9 717	9 717	2 710	1 435	5 022
Surplus/(Deficit) Considering Reserves and Cash Backing		(168 668)	(250 730)	(257 712)	120 052	122 720	122 720	122 720	122 720	32 925	32 021	36 650

MTREF Funded (1) / Unfunded (0)		15	0	0	0	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗		15	✗	✗	✗	✓	✓	✓	✓	✓	✓	✓

11 . EXPENDITURE ON ALLOCATIONS

Summary of Expenditure per Sub-Vote

LIM334 Ba-Phalaborwa Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Executive and Council		-	-	68 443	-	-	-	-	-	-
1,1 - Municipal Council				68 443						
1,2 - Office of the Mayor										
1,3 - Office of the Municipal Manager										
1,4 - Strategic Planning and Performance Management										
1,5 - Internal Audit and Risk Management										
1,6 - Disaster Management										
Vote 2 - Budget and Treasury Department		261 001	249 326	334 585	348 344	343 844	343 844	356 085	378 984	400 529
2,1 - Office of the CFO				2 282		-	-	3 000	3 200	3 300
2,2 - Financial Planning and Reporting			2 145	2 215	2 680	2 680	2 680			
2,3 - Financial Control and Expenditure Management				64 941		-	-			
2,4 - Revenue and Debt Management		261 001	247 181	265 146	345 664	341 164	341 164	353 085	375 784	397 229
2,5 - Supply Chain Management and Stores						-	-			
2,6 - Asset Management						-	-			
Vote 3 - Corporate Services		345	1 586	1 095	717	717	717	752	788	826
3,1 - Office of the Director										
3,2 - Human Resources			780	115	163	163	163	171	180	188
3,3 - Information Technology										
3,4 - Administration		345	807	979	554	554	554	581	609	638

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3,5 - Legal										
Vote 4 - Community and Social Services	28 547	25 897	26 328	42 462	42 462	42 462	44 462	46 596	48 832	
4,1 - Office of the Director										
4,2 - Libraries		142	172	156	156	156	156	163	171	
4,3 - Parks										
4,4 - Cemeteries		140	185	169	169	169	169	177	186	
4,5 - Traffic		2 943	2 088	315	315	315	1 315	1 378	1 445	
4,6 - Licensing	15 469	4 830	5 188	16 359	16 359	16 359	17 359	18 192	19 065	
4,7 - Environment Health										
4,8 - Waste Management	13 078	17 842	18 695	25 463	25 463	25 463	25 463	26 685	27 966	
Vote 5 - Planning and Development	-	1 703	214	69	69	69	11 069	72	76	
5,1 - Office of the Director										
5,2 - Economic Development			-							
5,3 - Town Planning		1 703	214	69	69	69	11 069	72	76	
5,4 - Strategic Planning and Performance Management										
Vote 6 - Technical Services Department	95 066	117 903	148 109	155 402	155 402	155 402	206 834	213 718	229 306	
6,1 - Office of the Director										
6,2 - Electrical Services	95 066	110 230	104 595	151 719	151 719	151 719	173 205	178 639	192 351	
6,3 - Building Section				699	699	699	699	733	768	
-										
-										
6,6 - Roads and Storm Water Services		7 673	43 514	2 983	2 983	2 983	32 930	34 346	36 187	
6,7 - Project Management Unit							-	-	-	
6,8 - Mechanical Workshop										

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-		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	384 959	396 416	578 773	546 994	542 494	542 494	619 202	640 158	679 569
Expenditure by Vote	1									
Vote 1 - Executive and Council		13 160	49 313	76 798	57 680	57 680	57 680	59 340	63 631	66 693
1,1 - Municipal Council		13 160	14 973	16 265	17 577	17 577	17 577	18 603	19 753	20 975
1,2 - Office of the Mayor			6 341	20 808	10 167	10 167	10 167	9 684	10 843	11 432
1,3 - Office of the Municipal Manager			11 450	14 471	9 611	9 611	9 611	10 183	10 812	11 479
1,4 - Strategic Planning and Performance Management				3 931						
1,5 - Internal Audit and Risk Management			14 865	17 563	18 235	18 235	18 235	18 663	19 881	20 323
1,6 - Disaster Management			1 685	3 760	2 090	2 090	2 090	2 208	2 342	2 485
Vote 2 - Budget and Treasury Department		499 293	169 398	162 560	88 973	88 973	88 973	101 978	106 387	110 932
2,1 - Office of the CFO		499 293	2 032	1 478	2 651	2 651	2 651	2 803	2 932	3 067
2,2 - Financial Planning and Reporting			2 542	12 499	3 167	3 167	3 167	3 359	3 514	3 675
2,3 - Financial Control and Expenditure Management			16 616	22 078	19 147	19 147	19 147	23 396	24 351	25 065
2,4 - Revenue and Debt Management			140 735	115 995	53 088	53 088	53 088	61 027	63 850	66 803
2,5 - Supply Chain Management and Stores			4 166	6 827	6 625	6 625	6 625	6 414	6 789	7 188
2,6 - Asset Management			3 306	3 683	4 294	4 294	4 294	4 979	4 951	5 134
Vote 3 - Corporate Services		-	49 805	43 774	52 231	51 324	51 324	53 739	56 406	59 209
3,1 - Office of the Director			758	4 135	2 900	2 875	2 875	3 041	3 228	3 426
3,2 - Human Resources			15 113	14 233	18 902	18 770	18 770	19 453	20 436	21 469
3,3 - Information Technology			3 465	6 105	4 750	4 040	4 040	5 306	5 588	5 886
3,4 - Administration			23 050	13 046	18 624	16 604	16 604	17 821	18 640	19 498
3,5 - Legal			7 419	6 255	7 056	9 036	9 036	8 118	8 515	8 931

Vote 4 - Community and Social Services		-	51 976	76 098	86 812	85 848	85 848	89 214	94 190	99 449
4,1 - Office of the Director			898	9 803	2 852	2 852	2 852	3 015	3 200	3 395
4,2 - Libraries			3 163	5 352	3 953	3 913	3 913	4 121	4 368	4 631
4,3 - Parks			13 429	16 972	23 635	24 795	24 795	26 182	27 600	29 096
4,4 - Cemeteries			438	2 791	1 959	2 699	2 699	2 880	3 035	3 199
4,5 - Traffic			12 220	13 923	13 261	12 571	12 571	13 346	14 152	15 008
4,6 - Licensing			5 439	6 774	16 103	15 982	15 982	16 275	17 127	18 025
4,7 - Environment Health			9 670	10 352	15 818	14 528	14 528	14 808	15 708	16 663
4,8 - Waste Management			6 718	10 130	9 232	8 507	8 507	8 589	9 001	9 433
Vote 5 - Planning and Development		-	10 264	17 818	17 032	16 712	16 712	21 538	17 473	18 315
5,1 - Office of the Director			1 690	3 539	2 166	2 063	2 063	2 183	2 317	2 459
5,2 - Economic Development			4 164	6 707	5 556	5 546	5 546	5 809	6 150	6 511
5,3 - Town Planning			2 905	7 158	6 201	6 194	6 194	10 395	5 710	5 897
5,4 - Strategic Planning and Performance Management			1 505	414	3 109	2 909	2 909	3 151	3 296	3 448
Vote 6 - Technical Services Department		81 354	121 761	179 642	232 041	232 041	232 041	255 444	268 008	285 572
6,1 - Office of the Director			3 141	6 742	4 732	4 732	4 732	4 904	3 980	4 163
6,2 - Electrical Services		81 354	95 623	103 296	134 675	134 675	134 675	156 685	165 514	177 999
6,3 - Building Section			9 286	13 205	26 446	26 446	26 446	26 936	28 313	29 761
-										
-										
6,6 - Roads and Storm Water Services			9 932	43 764	60 124	60 124	60 124	60 528	63 426	66 464
6,7 - Project Management Unit			1 057	3 984	2 377	2 377	2 377	2 518	2 673	2 838
6,8 - Mechanical Workshop			2 722	8 652	3 687	3 687	3 687	3 872	4 103	4 347
-										
-										
Total Expenditure by Vote	2	593 806	452 517	556 690	534 770	532 578	532 578	581 253	606 095	640 170
Surplus/(Deficit) for the year	2	(208 848)	(56 101)	22 083	12 224	9 915	9 915	37 950	34 063	39 399

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12 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

In the 2020/21 MTREF no allocations will be made by the Municipality to:

- + Other municipalities;
- + Municipal Entities and other external service delivery mechanisms;
- + Any other organs of state; and
- + Any other organisation outside government

13 COUNCILLORS AND BOARD MEMBER ALLOWANCE AND EMPLOYEE BENEFITS

13.1 Summary of Councillors and Staff Benefits

LIM334 Ba-Phalaborwa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages			10 255		11 440	11 440	11 440	12 155	12 915	13 722
Pension and UIF Contributions			-					-	-	-
Medical Aid Contributions			43		49	49	49	52	55	58
Motor Vehicle Allowance			3 549		4 026	4 026	4 026	4 277	4 545	4 829
Cellphone Allowance			957		1 085	1 085	1 085	1 153	1 225	1 301
Housing Allowances										
Other benefits and allowances										
Sub Total - Councillors		-	14 804	-	16 599	16 599	16 599	17 637	18 739	19 910
% increase	4		-	(100,0%)	-	-	-	6,3%	6,3%	6,3%
Senior Managers of the Municipality	2									
Basic Salaries and Wages			4 078		3 410	3 410	3 410	3 623	3 850	4 090
Pension and UIF Contributions			11		-	-	-	-	-	-
Medical Aid Contributions			-		2 273	2 273	2 273	2 415	2 566	2 726
Overtime			-		-	-	-	-	-	-
Performance Bonus			-		-	-	-	-	-	-
Motor Vehicle Allowance	3		1 484		-	-	-	-	-	-
Cellphone Allowance	3		92		147	147	147	156	166	176
Housing Allowances	3		-					-	-	-
Other benefits and allowances	3		838							
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		-	6 503	-	5 830	5 830	5 830	6 194	6 582	6 993
% increase	4		-	(100,0%)	-	-	-	6,3%	6,3%	6,3%
Other Municipal Staff										

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Basic Salaries and Wages			84 827		97 178	97 506	97 506	103 600	110 075	116 954
Pension and UIF Contributions			16 985		19 446	19 446	19 446	20 661	21 953	23 325
Medical Aid Contributions			5 475		6 614	6 614	6 614	7 027	7 466	7 933
Overtime			4 603		5 203	4 707	4 707	5 001	5 314	5 646
Performance Bonus			-		-	-	-	-	-	-
Motor Vehicle Allowance	3		12 084		14 715	14 715	14 715	15 635	16 612	17 650
Cellphone Allowance	3		1 313		1 689	1 689	1 689	1 794	1 906	2 026
Housing Allowances	3		1 062		1 193	1 193	1 193	1 268	1 347	1 431
Other benefits and allowances	3		7 428		8 709	8 684	8 684	9 226	9 803	10 416
Payments in lieu of leave			-		-	-	-	-	-	-
Long service awards			2 980		3 468	3 468	3 468	3 684	3 915	4 159
Post-retirement benefit obligations	6		-		-	-	-	-	-	-
Sub Total - Other Municipal Staff		-	136 758	-	158 214	158 020	158 020	167 897	178 390	189 540
% increase	4		-	(100,0%)	-	(0,1%)	-	6,3%	6,3%	6,3%
Total Parent Municipality		-	158 065	-	180 644	180 450	180 450	191 728	203 711	216 443
			-	(100,0%)	-	(0,1%)	-	6,3%	6,3%	6,3%
TOTAL SALARY, ALLOWANCES & BENEFITS		-	158 065	-	180 644	180 450	180 450	191 728	203 711	216 443
% increase	4		-	(100,0%)	-	(0,1%)	-	6,3%	6,3%	6,3%
TOTAL MANAGERS AND STAFF	5,7	-	143 261	-	164 044	163 850	163 850	174 091	184 972	196 533

13.2 Disclosure of Salaries for Political Office Bearers, Councillors and Senior Managers

LIM334 Ba-Phalaborwa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		629 647		157 412			787 059
Chief Whip			590 296		147 574			737 870
Executive Mayor			787 061		196 765			983 826
Deputy Executive Mayor			–		–			–
Executive Committee			3 541 776		885 444			4 427 220
Total for all other councillors			5 930 900		917 294			6 848 194
Total Councillors	8	–	11 479 680	–	2 304 489			13 784 169
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			1 084 906		361 635			1 446 541
Chief Finance Officer			604 636		201 545			806 181
Director Coporate Services			1 037 540		345 847			1 383 386
Director Community Services			604 636		201 545			806 181
Director Planning and Development			604 636		201 545			806 181
Director Technical Services			604 636		201 545			806 181
<i>List of each official with packages >= senior manager</i>								
Total Senior Managers of the Municipality	8,10	–	4 540 988	–	1 513 663	–		6 054 651
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	16 020 668	–	3 818 152	–		19 838 820

14. MONTHLY TARGETS FOR REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Revenue By Source	-															
Property rates		11 627	11 627	11 627	11 627	11 627	11 627	11 627	11 627	11 627	11 627	11 627	11 627	139 526	146 223	153 242
Service charges - electricity revenue		12 594	12 594	12 594	12 594	12 594	12 594	12 594	12 594	12 594	12 594	12 594	12 594	151 125	158 979	173 083
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse revenue		1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	20 071	21 034	22 044
Rental of facilities and equipment		48	48	48	48	48	48	48	48	48	48	48	48	581	609	638
Interest earned - external investments		225	225	225	225	225	225	225	225	225	225	225	225	2 702	2 832	2 968
Interest earned - outstanding debtors		5 419	5 419	5 419	5 419	5 419	5 419	5 419	5 419	5 419	5 419	5 419	5 419	65 034	68 156	71 427
Dividends received													-	-	-	-
Fines, penalties and forfeits		112	112	112	112	112	112	112	112	112	112	112	112	1 340	1 404	1 472
Licences and permits		1 197	1 197	1 197	1 197	1 197	1 197	1 197	1 197	1 197	1 197	1 197	1 197	14 366	15 056	15 779
Agency services		249	249	249	249	249	249	249	249	249	249	249	249	2 992	3 395	3 558
Transfers and subsidies		63 885					51 130			58 526		(0)	173 541	188 075	199 130	
Other revenue		1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	12 685	1 766	1 851
Gains													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		98 087	34 202	34 202	34 202	34 202	85 332	34 202	34 202	92 728	34 202	34 202	34 201	583 963	607 530	645 191
Expenditure By Type	-															
Employee related costs		13 991	13 991	13 991	13 991	13 991	13 991	13 991	13 991	13 991	13 991	13 991	13 991	167 897	177 816	188 328
Remuneration of councillors		1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	20 053	21 312	22 650
Debt impairment		3 362	3 362	3 362	3 362	3 362	3 362	3 362	3 362	3 362	3 362	3 362	3 362	40 338	42 194	44 135
Depreciation & asset impairment		6 280	6 280	6 280	6 280	6 280	6 280	6 280	6 280	6 280	6 280	6 280	6 280	75 358	78 825	82 451
Finance charges		229	229	229	229	229	229	229	229	229	229	229	229	2 753	2 880	3 012
Bulk purchases		9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	109 172	114 849	125 071
Other materials													-	-	-	-
Contracted services		4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	58 865	56 451	57 889
Transfers and subsidies													-	-	-	-
Other expenditure		8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	106 815	111 769	116 634
Losses													-	-	-	-

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Total Expenditure		48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	581 253	606 095	640 170
Surplus/(Deficit)		49 649	(14 236)	(14 236)	(14 236)	(14 236)	36 894	(14 236)	(14 236)	44 290	(14 236)	(14 236)	(14 236)	2 710	1 435	5 022
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		10 099					10 185			14 955			0	35 239	32 629	34 378
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non- profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-	-
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		59 748	(14 236)	(14 236)	(14 236)	(14 236)	47 079	(14 236)	(14 236)	59 245	(14 236)	(14 236)	(14 236)	37 950	34 063	39 399
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	59 748	(14 236)	(14 236)	(14 236)	(14 236)	47 079	(14 236)	(14 236)	59 245	(14 236)	(14 236)	(14 236)	37 950	34 063	39 399

Budgeted monthly revenue and expenditure (functional classification)

LIM334 Ba-Phalaborwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional	-															
Governance and administration		29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	356 837	379 772	401 355
Executive and council														-	-	-
Finance and administration		29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	29 736	356 837	379 772	401 355
Internal audit														-	-	-
Community and public safety		1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	18 999	19 911	20 866
Community and social services		27	27	27	27	27	27	27	27	27	27	27	27	325	341	357
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	18 674	19 570	20 509
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		3 725	3 725	3 725	3 725	3 725	3 725	3 725	3 725	3 725	3 725	3 725	3 725	44 698	35 151	37 031
Planning and development		922	922	922	922	922	922	922	922	922	922	922	922	11 069	72	76
Road transport		2 802	2 802	2 802	2 802	2 802	2 802	2 802	2 802	2 802	2 802	2 802	2 802	33 629	35 079	36 955
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		16 556	16 556	16 556	16 556	16 556	16 556	16 556	16 556	16 556	16 556	16 556	16 556	198 668	205 324	220 317
Energy sources		14 434	14 434	14 434	14 434	14 434	14 434	14 434	14 434	14 434	14 434	14 434	14 434	173 205	178 639	192 351
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		2 122	2 122	2 122	2 122	2 122	2 122	2 122	2 122	2 122	2 122	2 122	2 122	25 463	26 685	27 966
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	619 202	640 158	679 569
Expenditure - Functional																
Governance and administration		17 737	17 737	17 737	17 737	17 737	17 737	17 737	17 737	17 737	17 737	17 737	17 737	212 849	224 082	234 349
Executive and council		3 206	3 206	3 206	3 206	3 206	3 206	3 206	3 206	3 206	3 206	3 206	3 206	38 470	41 408	43 886
Finance and administration		12 976	12 976	12 976	12 976	12 976	12 976	12 976	12 976	12 976	12 976	12 976	12 976	155 716	162 793	170 140
Internal audit		1 555	1 555	1 555	1 555	1 555	1 555	1 555	1 555	1 555	1 555	1 555	1 555	18 663	19 881	20 323
Community and public safety		6 903	6 903	6 903	6 903	6 903	6 903	6 903	6 903	6 903	6 903	6 903	6 903	82 833	87 532	92 501
Community and social services		1 019	1 019	1 019	1 019	1 019	1 019	1 019	1 019	1 019	1 019	1 019	1 019	12 223	12 945	13 710
Sport and recreation		2 182	2 182	2 182	2 182	2 182	2 182	2 182	2 182	2 182	2 182	2 182	2 182	26 182	27 600	29 096

Public safety		2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	29 620	31 279	33 033
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		1 234	1 234	1 234	1 234	1 234	1 234	1 234	1 234	1 234	1 234	1 234	1 234	14 808	15 708	16 663
Economic and environmental services		10 025	10 025	10 025	10 025	10 025	10 025	10 025	10 025	10 025	10 025	10 025	10 025	120 297	119 967	125 888
Planning and development		1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	21 538	17 473	18 315
Road transport		8 230	8 230	8 230	8 230	8 230	8 230	8 230	8 230	8 230	8 230	8 230	8 230	98 759	102 494	107 573
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		13 773	13 773	13 773	13 773	13 773	13 773	13 773	13 773	13 773	13 773	13 773	13 773	165 273	174 515	187 432
Energy sources		13 057	13 057	13 057	13 057	13 057	13 057	13 057	13 057	13 057	13 057	13 057	13 057	156 685	165 514	177 999
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		716	716	716	716	716	716	716	716	716	716	716	716	8 589	9 001	9 433
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional		48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	581 253	606 095	640 170
Surplus/(Deficit) before assoc.		3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	37 950	34 063	39 399
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	37 950	34 063	39 399

Budgeted monthly cash flow

LIM334 Ba-Phalaborwa - Supporting Table SA30

Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22
Cash Receipts By Source									9				1		
Property rates	9 642	9 642	9 642	9 642	9 642	9 642	9 642	9 642	642	9 642	9 642	9 642	115 706	120 913	126 354
Service charges - electricity revenue	10 090	10 090	10 090	10 090	10 090	10 090	10 090	10 090	10 090	10 090	10 090	10 090	121 079	126 527	132 221
Service charges - water revenue													-	-	-
Service charges - sanitation revenue													-	-	-
Service charges - refuse revenue	1 321	1 321	1 321	1 321	1 321	1 321	1 321	1 321	321	1 321	1 321	1 321	15 849	16 562	17 308
Rental of facilities and equipment	57	57	57	57	57	57	57	57	57	57	57	57	685	716	749
Interest earned - external investments	195	195	195	195	195	195	195	195	195	195	195	195	2 335	2 442	2 552
Interest earned - outstanding debtors	2 014	2 014	2 014	2 014	2 014	2 014	2 014	2 014	014	2 014	2 014	2 014	24 166	25 326	26 541
Dividends received													-	-	-
Fines, penalties and forfeits	182	182	182	182	182	182	182	182	182	182	182	182	2 181	2 279	2 381
Licences and permits	246	246	246	246	246	246	246	246	246	246	246	246	2 956	3 089	3 228
Agency services	501	501	501	501	501	501	501	501	501	501	501	501	6 008	6 278	6 561
Transfers and Subsidies - Operational	63 885					51 130			58				173 541	188 075	199 130
Other revenue	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	526	1 057	1 057	1 058	12 685	1 766	1 851
Cash Receipts by Source	89 189	25 304	25 304	25 304	25 304	76 434	25 304	25 304	83 830	25 304	25 304	25 305	477 190	493 973	518 875
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	10 099					10 185			14			0	35 239	32 629	34 378

Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																
Proceeds on Disposal of Fixed and Intangible Assets																-
Short term loans																-
Borrowing long term/refinancing																-
Increase (decrease) in consumer deposits																-
Decrease (increase) in non-current receivables																-
Decrease (increase) in non-current investments																-
Total Cash Receipts by Source	99 288	25 304	25 304	25 304	25 304	86 619	25 304	25 304	98 785	25 304	25 304	25 305	512 429	526 602	553 253	
Cash Payments by Type																
Employee related costs	13 410	13 410	13 410	13 410	13 410	13 410	13 410	13 410	13 410	13 410	13 410	13 410	160 917	170 816	179 328	
Remuneration of councillors	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	20 053	21 312	22 650	
Finance charges	229	229	229	229	229	229	229	229	229	229	229	230	2 753	2 880	3 012	
Bulk purchases - Electricity	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	9 098	109 172	114 849	121 071	
Bulk purchases - Water & Sewer																
Other materials																
Contracted services	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 905	4 906	58 865	56 451	57 889	
Transfers and grants - other municipalities																
Transfers and grants - other																
Other expenditure	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	8 901	2 902	100 815	111 769	116 634	
Cash Payments by Type	38 215	38 215	38 215	38 215	38 215	38 215	38 215	38 215	38 215	38 215	38 215	32 216	452 576	478 076	500 584	
Other Cash Flows/Payments by Type																
Capital assets	3 830	3 830	3 830	3 830	3 830	3 830	3 830	3 830	3 830	3 830	3 830	3 830	45 963	32 629	34 478	
Repayment of borrowing	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	20 400	20 400	20 400	
Other Cash Flows/Payments																
Total Cash Payments by Type	43 745	43 745	43 745	43 745	43 745	43 745	43 745	43 745	43 745	43 745	43 745	37 746	518 939	531 105	555 462	

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NET INCREASE/(DECREASE) IN CASH HELD	55 543	(18 441)	(18 441)	(18 441)	(18 441)	42 874	(18 441)	(18 441)	55 040	(18 441)	(18 441)	(12 441)	(6 510)	(4 503)	(2 209)
Cash/cash equivalents at the month/year begin:	22 182	77 725	59 284	40 843	22 402	3 961	46 836	28 395	9 954	64 994	46 553	28 112	22 182	15 672	11 169
Cash/cash equivalents at the month/year end:	77 725	59 284	843	402	3 961	46 836	395	9 954	994	553	112	672	15 672	11 169	8 960

15 ANNUAL BUDGET AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS

The service delivery and budget implementation plan will be tabled by the Mayor after approving the budget and IDP within 28 working days.

16 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

All services to be acquired on contracts are within the MTREF budget allocation. There is no project indicative to spent multi-year and above three years.

LIM334 Ba-Phalaborwa - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value	
				Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality: Revenue Obligation By Contract	1, 3														
Contract 1														-	
Contract 2															-
Contract 3 etc															-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenditure Obligation By Contract	2														
Contract 1															-
Contract 2															-
Contract 3 etc															-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital Expenditure Obligation By Contract	2														
Contract 1															-
Contract 2															-
Contract 3 etc															-

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Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
- Entities:														
<u>Revenue Obligation By Contract</u>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

17 CAPITAL EXPENDITURE DETAILS

17.1 CAPITAL EXPENDITURE ON NEW ASSETS BY ASSET CLASS

LIM334 Ba-Phalaborwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
-										
Infrastructure		31 691	50 594	43 644	7 842	7 842	7 842	45 963	32 629	34 478
Roads Infrastructure		31 691	50 594	43 644	1 067	1 067	1 067	40 963	32 629	34 478
<i>Roads</i>		31 691	50 594	43 644	1 067	1 067	1 067	32 963	32 629	34 478
<i>Road Structures</i>										
<i>Road Furniture</i>										
<i>Capital Spares</i>								8 000		
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
Electrical Infrastructure		-	-	-	4 802	4 802	4 802	5 000	-	-
<i>Power Plants</i>										
<i>HV Substations</i>										
<i>HV Switching Station</i>										
<i>HV Transmission Conductors</i>										
<i>MV Substations</i>										
<i>MV Switching Stations</i>								5 000		
<i>MV Networks</i>										
<i>LV Networks</i>					4 802	4 802	4 802			
<i>Capital Spares</i>										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
<i>Dams and Weirs</i>										
<i>Boreholes</i>										
<i>Reservoirs</i>										

<i>Pump Stations</i>										
<i>Water Treatment Works</i>										
<i>Bulk Mains</i>										
<i>Distribution</i>										
<i>Distribution Points</i>										
<i>PRV Stations</i>										
<i>Capital Spares</i>										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
<i>Pump Station</i>										
<i>Reticulation</i>										
<i>Waste Water Treatment Works</i>										
<i>Outfall Sewers</i>										
<i>Toilet Facilities</i>										
<i>Capital Spares</i>										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>										
<i>Waste Transfer Stations</i>										
<i>Waste Processing Facilities</i>										
<i>Waste Drop-off Points</i>										
<i>Waste Separation Facilities</i>										
<i>Electricity Generation Facilities</i>										
<i>Capital Spares</i>										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>										
<i>Rail Structures</i>										
<i>Rail Furniture</i>										
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
<i>MV Substations</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-

<i>Sand Pumps</i>										
<i>Piers</i>										
<i>Revetments</i>										
<i>Promenades</i>										
<i>Capital Spares</i>										
Information and Communication Infrastructure	-	-	-	1 974	1 974	1 974	-	-	-	
<i>Data Centres</i>										
<i>Core Layers</i>				1 974	1 974	1 974				
<i>Distribution Layers</i>										
<i>Capital Spares</i>										
Community Assets	-	7 328	394	213	213	213	-	-	-	
Community Facilities	-	-	-	-	-	-	-	-	-	
<i>Halls</i>										
<i>Centres</i>										
<i>Crèches</i>										
<i>Clinics/Care Centres</i>										
<i>Fire/Ambulance Stations</i>										
<i>Testing Stations</i>										
<i>Museums</i>										
<i>Galleries</i>										
<i>Theatres</i>										
<i>Libraries</i>										
<i>Cemeteries/Crematoria</i>										
<i>Police</i>										
<i>Parks</i>										
<i>Public Open Space</i>										
<i>Nature Reserves</i>										
<i>Public Ablution Facilities</i>										
<i>Markets</i>										
<i>Stalls</i>										
<i>Abattoirs</i>										
<i>Airports</i>										

<i>Taxi Ranks/Bus Terminals</i>										
<i>Capital Spares</i>										
Sport and Recreation Facilities	-	7 328	394	213	213	213	-	-	-	
<i>Indoor Facilities</i>										
<i>Outdoor Facilities</i>		7 328	394	213	213	213				
<i>Capital Spares</i>										
Heritage assets	-	-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Other assets	-	-	8 238	-	-	-	-	-	-	-
Operational Buildings	-	-	8 238	-	-	-	-	-	-	-
<i>Municipal Offices</i>			8 238							
<i>Pay/Enquiry Points</i>										
<i>Building Plan Offices</i>										
<i>Workshops</i>										
<i>Yards</i>										
<i>Stores</i>										
<i>Laboratories</i>										
<i>Training Centres</i>										
<i>Manufacturing Plant</i>										
<i>Depots</i>										

<i>Capital Spares</i>										
Housing		-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>										
<i>Social Housing</i>										
<i>Capital Spares</i>										
<u>Biological or Cultivated Assets</u>		-	64	-	-	-	-	-	-	-
Biological or Cultivated Assets			64							
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>										
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										
<u>Computer Equipment</u>		-	294	-	-	-	-	-	-	-
Computer Equipment			294							
<u>Furniture and Office Equipment</u>		6 952	701	-	500	500	500	-	-	-
Furniture and Office Equipment		6 952	701		500	500	500			
<u>Machinery and Equipment</u>		-	177	-	1 000	1 000	1 000	-	-	-
Machinery and Equipment			177		1 000	1 000	1 000			
<u>Transport Assets</u>		-	1 601	-	950	950	950	-	-	-
Transport Assets			1 601		950	950	950			
<u>Land</u>		-	391	-	-	-	-	-	-	-
Land			391							
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	38 643	61 151	52 275	10 506	10 506	10 506	45 963	32 629	34 478

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The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.

For 2020/21 financial year the infrastructure- electricity is budgeted for R10, million and followed by the infrastructure road transport which is budgeted for R22.4 million for 2020/21 financial year.

The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality.

Funding on Capital Assets budget year 2020/21

The capital programme is funded from grants and transfers, and internally generated funds from current year surpluses. For 2020/21 financial year, MIG represent the highest funding followed by internally generated funding on the MTREF.

DETAILED CAPITAL PROGRAMMES

MIG			
Description	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Tambo phase 2 Street paving	19 702 506.44	10 747 426.51	-
Refurbishment of Namakgale stadium	10 536 943.56	8 137 429.44	-
Benfarm upgrading of street	-	13 743 844,05	5 624 577.05
Installation of stormwater culverts in mashishimale Lejori, makhushane, Lulekani access bridge to cemeteries and Humulani	-	-	26 500 000.00
Upgrading of B1 Extention	-	-	2 353 072.95
TOTAL	R30 239 450.00	R32 628 700.00	R34 377 650.00

INEG					
Description	Original Budget 2019/20	Adjusted Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Electrification: Namakgale D and Selwane	7 000 000,00	7 000 000,00	5 000 000,00	-	-

INTERNALLY FUNDED CAPITAL PROJECTS

Description		Budget Year 2020/21
Purchase of a Grader		6 500 000,00
Procurement of new TLB		1 500 000,00
Tambo Phase2 Upgrading of Internal Streets (Standing Time)		2 723 400,00
TOTAL		10 723 400,00

18 . LEGISLATION COMPLIANCE STATUS

The budget compilation has taken into account the following legislative documents

- Municipal Finance Management Act (MFMA), Act No.56 of 2003
- Division of Revenue of Act (DoRA) and the Bill 2020
- Budget Regulations and Circulars
- Asset Management Regulations
- Municipal systems Act, 2000
- Minimum Competency Levels of Municipal Finance Officers Regulations
- Local Government: Municipal Property Rates Act (MPRA)
- Municipal Budget and Reporting Regulations (MBRR)
- Municipal Standard Charts of Account (mSCOA)

19 OTHER SUPPORTING DOCUMENTS

19.1 Supporting details to Budgeted Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		89 203	106 414	110 617	139 526	139 526	139 526	139 526	139 526	146 223	153 242
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>											
Net Property Rates		89 203	106 414	110 617	139 526	139 526	139 526	139 526	139 526	146 223	153 242
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		87 171	103 550	95 540	139 639	139 639	139 639	139 639	151 125	158 979	173 083
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>											
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>		-	-	-	-	-	-	-	-	-	-
Net Service charges - electricity revenue		87 171	103 550	95 540	139 639	139 639	139 639	139 639	151 125	158 979	173 083
Service charges - water revenue	6										
Total Service charges - water revenue											
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>											
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>		-	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue											
Total Service charges - sanitation revenue											
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>											
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>		-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-

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Service charges - refuse revenue	6										
Total refuse removal revenue		9 741	14 807	15 152	20 071	20 071	20 071	20 071	20 071	21 034	22 044
Total landfill revenue											
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>											
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>											
Net Service charges - refuse revenue		9 741	14 807	15 152	20 071	20 071	20 071	20 071	20 071	21 034	22 044
Other Revenue by source											
<i>Fuel Levy</i>											
<i>Other Revenue</i>		1 407	3 707	128 649	2 000	2 000	2 000	2 000	12 685	1 766	1 851
Total 'Other' Revenue	1	1 407	3 707	128 649	2 000	2 000	2 000	2 000	12 685	1 766	1 851
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	122 186	135 383	142 284	97 178	97 506	97 506	97 506	102 894	108 587	114 599
Pension and UIF Contributions					19 446	19 446	19 446	19 446	20 710	22 056	23 490
Medical Aid Contributions					6 614	6 614	6 614	6 614	7 043	7 501	7 989
Overtime					5 203	4 707	4 707	4 707	5 541	5 902	6 285
Performance Bonus									-	-	-
Motor Vehicle Allowance					14 715	14 715	14 715	14 715	15 672	16 690	17 775
Cellphone Allowance					1 689	1 689	1 689	1 689	1 799	1 915	2 040
Housing Allowances					1 193	1 193	1 193	1 193	1 271	1 353	1 441
Other benefits and allowances					8 709	8 684	8 684	8 684	9 275	9 878	10 520
Payments in lieu of leave									-	-	-
Long service awards					3 468	3 468	3 468	3 468	3 693	3 933	4 189
Post-retirement benefit obligations	4										
sub-total	5	122 186	135 383	142 284	158 214	158 020	158 020	158 020	167 897	177 815	188 328
<i>Less: Employees costs capitalised to PPE</i>											
Total Employee related costs	1	122 186	135 383	142 284	158 214	158 020	158 020	158 020	167 897	177 815	188 328
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		101 524	71 669	74 076	75 358	75 358	75 358	75 358	75 358	78 825	82 451
Lease amortisation											
Capital asset impairment											
Total Depreciation & asset impairment	1	101 524	71 669	74 076	75 358	75 358	75 358	75 358	75 358	78 825	82 451

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Bulk purchases											
Electricity Bulk Purchases		81 354	75 016	77 376	100 992	100 992	100 992	100 992	109 172	114 849	125 071
Water Bulk Purchases											
Total bulk purchases	1	81 354	75 016	77 376	100 992	100 992	100 992	100 992	109 172	114 849	125 071
Transfers and grants											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	-
Contracted services											
<i>Outsourced Services</i>		30 460	24 292	26 475	51 140	50 361	50 361	50 361	58 865	56 451	57 889
<i>Consultants and Professional Services</i>											
<i>Contractors</i>		-	-	-	-	-	-	-	-	-	-
Total contracted services		30 460	24 292	26 475	51 140	50 361	50 361	50 361	58 865	56 451	57 889
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Audit fees											
<i>Other Expenditure</i>		68 809	78 722	85 098	97 707	95 064	95 064	95 064	106 815	111 769	116 634
Total 'Other' Expenditure	1	68 809	78 722	85 098	97 707	95 064	95 064	95 064	106 815	111 769	116 634
Repairs and Maintenance by Expenditure Item	8										
Employee related costs											
Other materials											
Contracted Services											
Other Expenditure					22 222	22 222	22 472		30 874	31 294	33 779
Total Repairs and Maintenance Expenditure	9	-	-	-	22 222	22 222	22 472	-	30 874	31 294	33 779

b.Matrix Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Executive and Council	Vote 2 - Budget and Treasury Department	Vote 3 - Corporate Services	Vote 4 - Community and Social Services	Vote 5 - Planning and Development	Vote 6 - Technical Services Department	-	-	-	-	-	-	-	-	-	-	Total
R thousand	1																	
Revenue By Source																		
Property rates			139 526															139 526
Service charges - electricity revenue							151 125											151 125
Service charges - water revenue																		-
Service charges - sanitation revenue																		-
Service charges - refuse revenue					20 071													20 071
Rental of facilities and equipment					581													581
Interest earned - external investments			2 702															2 702
Interest earned - outstanding debtors			47 562		5 392		12 080											65 034
Dividends received																		-
Fines, penalties and forfeits					1 340													1 340
Licences and permits					14 366													14 366
Agency services					2 992													2 992
Other revenue					12 685													12 685
Transfers and subsidies			165 850				7 691											173 541
Gains																		-
Total Revenue (excluding capital transfers and contributions)		-	355 640	-	57 427	-	170 896	-	-	-	-	-	-	-	-	-	-	583 963
Expenditure By Type																		
Employee related costs		17 999	26 842	23 322	51 505	11 908	36 320											167 897
Remuneration of councillors		20 053	-															20 053
Debt impairment			40 338															40 338
Depreciation & asset impairment					8 251		67 108											75 358
Finance charges																		-
Bulk purchases							109 172											109 172
Other materials																		-
Contracted services		13 400	24 823	2 017	11 325	7 300												58 865
Transfers and subsidies																		-
Other expenditure		7 888	9 973	28 400	18 134	2 330	42 844											109 568
Losses																		-

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Total Expenditure		59 340	101 978	53 739	89 214	21 538	255 444	-	-	-	-	-	-	-	-	-	581 253
Surplus/(Deficit)		(59 340)	253 662	(53 739)	(31 787)	(21 538)	(84 548)	-	-	-	-	-	-	-	-	-	2 710
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)																	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																	-
Transfers and subsidies - capital (in-kind - all)																	-
Surplus/(Deficit) after capital transfers & contributions		(59 340)	253 662	(53 739)	(31 787)	(21 538)	(84 548)	-	-	-	-	-	-	-	-	-	2 710

c.Supporting Details to Budgeted Financial Position

LIM334 Ba-Phalaborwa - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Consumer debtors											
Consumer debtors		79 828	10 450	37 388	420 202	420 202	420 202	420 202	249 862	261 105	272 855
Less: Provision for debt impairment									40 338	42 194	44 135
Total Consumer debtors	2	79 828	10 450	37 388	420 202	420 202	420 202	420 202	290 200	303 299	316 990
Debt impairment provision											
Balance at the beginning of the year											
Contributions to the provision											
Bad debts written off											
Balance at end of year		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		854 720	850 658	812 906	850 726	850 726	850 726	850 726	849 487	887 714	927 661
Leases recognised as PPE	3										
Less: Accumulated depreciation											
Total Property, plant and equipment (PPE)	2	854 720	850 658	812 906	850 726	850 726	850 726	850 726	849 487	887 714	927 661
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities											
Total Current liabilities - Borrowing		-	-	-	-	-	-	-	-	-	-
Trade and other payables											
Trade Payables	5	276 607	282 167	329 259	103 107	103 107	103 107	103 107	222 167	234 865	238 133
Other creditors									4 244	-	-
Unspent conditional transfers											

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VAT											
Total Trade and other payables	2	276 607	282 167	329 259	103 107	103 107	103 107	103 107	226 411	234 865	238 133
<u>Non current liabilities - Borrowing</u>											
Borrowing	4	136 700	–		129 000	129 000	129 000	129 000	129 000	129 000	129 000
Finance leases (including PPP asset element)				139 905	–				124 909	131 695	148 606
Total Non current liabilities - Borrowing		136 700	–	139 905	129 000	129 000	129 000	129 000	253 909	260 695	277 606
<u>Provisions - non-current</u>											
Retirement benefits											
Refuse landfill site rehabilitation											
Other		120 834	246 929	101 162	159 769	159 769	159 769	159 769	102 715	103 472	104 443
Total Provisions - non-current		120 834	246 929	101 162	159 769	159 769	159 769	159 769	102 715	103 472	104 443
CHANGES IN NET ASSETS											
<u>Accumulated Surplus/(Deficit)</u>											
Accumulated Surplus/(Deficit) - opening balance									1 202 272	1 272 249	1 331 544
GRAP adjustments											
Restated balance		–	–	–	–	–	–	–	1 202 272	1 272 249	1 331 544
Surplus/(Deficit)		(328 521)	(180 835)	22 083	52 869	50 883	51 012	51 012	37 949	34 064	39 400
Transfers to/from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)	1	(328 521)	(180 835)	22 083	52 869	50 883	51 012	51 012	1 240 221	1 306 313	1 370 944
<u>Reserves</u>											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation		38 072	38 072	38 072	–	–	–	–	–	–	–
Total Reserves	2	38 072	38 072	38 072	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	(290 449)	(142 762)	60 155	52 869	50 883	51 012	51 012	1 240 221	1 306 313	1 370 944

d. The municipality has no entities.

e. Reconciliation of transfers, Grant Receipts and Unspent Funds

LIM334 Ba-Phalaborwa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		113 972	128 606	136 100	156 352	156 352	156 352	173 544	188 075	199 130
Conditions met - transferred to revenue		113 972	128 606	136 100	156 352	156 352	156 352	173 544	188 075	199 130
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		113 972	128 606	136 100	156 352	156 352	156 352	173 544	188 075	199 130
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year				4 096						
Current year receipts		29 100	48 207	48 534	29 865	51 059	51 059	35 239	32 629	34 378

Conditions met - transferred to revenue		29 100	48 207	52 631	29 865	51 059	51 059	35 239	32 629	34 378
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		29 100	48 207	52 631	29 865	51 059	51 059	35 239	32 629	34 378
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		143 072	176 813	188 731	186 217	207 411	207 411	208 783	220 704	233 508
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

f. Future Financial Implications

- The municipality has no programmes above the three year budgeting cycle

g. Projects Delayed from Previous Financial Years

- No project delays from the previous financial year.

Other supporting tables

LIM334 Ba-Phalaborwa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
Sustain the environment	Environmental sustainability must receive due consideration. Ba-Phalaborwa has scarce water resources, therefore special attention should be given to the conservation and management of water resources. Due to the mining activities, water and air pollution should be monitored and assessed continuously and mitigating actions taken to ensure management of pollution. Together with this, a great challenge for the Municipality is the establishment of a new landfill site and the closure and rehabilitation of the current landfill site. The development of parks should also be addressed under this				25 897		42 462	42 462	42 462	44 462	46 596	48 832

	objective											
Improve financial viability	Weaknesses identified under this objective include financial viability, financial management, audit history, personnel budget, revenue collection and locked finances, maintenance budget, failure to maximise revenue collection. Strategies have been developed to ensure that challenges regarding financial viability are addressed.			384 959	249 326	334 585	348 344	343 844	343 844	356 085	378 724	400 257

Facilitate sustainable development	All development should be aligned to the SDF and be according to the LUMS to ensure that growth points are developed. All programmes and projects should be continuously monitored and evaluated to ensure that they contribute to the future growth and achievement of the "bigger picture" envisaged for the municipal area.			95 066	117 903	148 109	155 402	155 402	155 402	171 595	181 089	194 928
Develop tourism and grow the economy	The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's strategic location has established it as a developmental and economic node in tourism, mining, agriculture and				1 703	214	69	69	69	11 069	72	76

	<p>services. The aim with this objective is to ensure that all community members can participate and share in the growing economy. The Ba-Phalaborwa Sustainable Development Initiative will go a long way in ensuring that the poorest communities are included and benefitting through economic growth within the municipal area.</p>											
Advance good corporate governance	<p>To enhance unqualified institutional management, institutional processes should be improved. Cooperative governance deals with policy implementation, audit, information and communication technology, intergovernmental relations which should be improved upon and strengthen. This will lead to</p>			345	1 586	1 095	717	717	717	752	788	826

	open and transparent decision-making and sound governance practices throughout the municipality											
Integrate technical and social infrastructure and services for sustainability	Urgent attention needs to be paid to the provision of infrastructure and services (as per the constitutional requirements) to improve the accessibility of services to all communities within the municipal area. This will include basic services, roads, sports fields, community halls, libraries and the provision of cemeteries									35 239	32 888	34 650
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	480 369	396 416	484 002	546 994	542 494	542 494	619 202	640 158	679 569

LIM334 Ba-Phalaborwa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
Integrate social development and services for sustainability	Programmes to strengthen community empowerment are HIV/Aids, Health, Education, Youth, Gender, Disability, Arts and Culture, Sports and Recreation, Libraries, Indigent Support, Traffic and Licensing, Safety and Security and Disaster management.				10 264	17 818	17 032	16 712	16 712	21 538	17 473	18 315
Integrate technical and social infrastructure and services for sustainability	Urgent attention needs to be paid to the provision of infrastructure and services (as per the constitutional requirements) to improve the accessibility of services to all communities within the municipal area. This will include basic services, roads, sports fields, community halls, libraries and the provision of cemeteries			81 354	121 761	151 248	232 041	232 041	232 041	255 444	268 008	285 572
Sustain the environment	Environmental sustainability must receive due consideration. Ba-Phalaborwa has scarce water resources, therefore special attention should be given to the conservation and management of water resources. Due to the mining activities, water and air pollution should be monitored and assessed continuously and mitigating actions taken to ensure management of pollution. Together with this, a great challenge for the Municipality is the establishment of a new landfill site and the closure and rehabilitation of the current landfill site. The development of parks should also be addressed under this objective				51 976	76 098	86 812	85 848	85 848	89 214	94 190	99 449

Improve financial viability	Weaknesses identified under this objective include financial viability, financial management, audit history, personnel budget, revenue collection and locked finances, maintenance budget, failure to maximise revenue collection. Strategies have been developed to ensure that challenges regarding financial viability are addressed.			499 293	169 398	162 560	88 973	88 973	88 973	101 978	106 387	110 932
Enhance stakeholder involvement	One of the greatest challenges in municipalities is to involve the community in the activities of the municipality and ensure that the voice of the community is heard. Two programmes where this can be achieved are through public participation and ward committees. It is therefore crucial for the municipality to ensure that ward committees are functional and that the community's voice is heard through public participation. Customer relations management needs to be improved i.e. communication to communities and stakeholders and the customer care desk. Complaints by the community and stakeholders need to be tracked and reported back to them.			13 160	49 313	76 798	57 680	57 680	57 680	59 340	63 631	66 693
Facilitate sustainable development	All development should be aligned to the SDF and be according to the LUMS to ensure that growth points are developed. All programmes and projects should be continuously monitored and evaluated to ensure that they contribute to the future growth and achievement of the "bigger picture" envisaged for the municipal area.			–	49 805	43 774	52 231	51 324	51 324	53 739	56 406	59 209

Advance good corporate governance	To enhance unqualified institutional management, institutional processes should be improved. Cooperative governance deals with policy implementation, audit, information and communication technology, intergovernmental relations which should be improved upon and strengthened. This will lead to open and transparent decision-making and sound governance practices throughout the municipality											
Develop tourism and grow the economy	The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's strategic location has established it as a developmental and economic node in tourism, mining, agriculture and services. The aim with this objective is to ensure that all community members can participate and share in the growing economy. The Ba-Phalaborwa Sustainable Development Initiative will go a long way in ensuring that the poorest communities are included and benefitting through economic growth within the municipal area.											
Allocations to other priorities												
Total Expenditure		1	593 806	452 517	528 296	534 770	532 578	532 578	581 253	606 095	640 170	

LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		113 286	123 537	136 100	156 352	156 352	156 352	173 544	188 075	199 130
Local Government Equitable Share		110 235	120 392	132 485	150 929	150 929	150 929	162 853	176 158	188 021
Finance Management		1 810	2 145	2 215	2 680	2 680	2 680	3 000	3 200	3 300
EPWP Incentive		1 000	1 000	1 000	1 142	1 142	1 142	1 099	-	-
Operating Grant: MIG (5% of MIG Grants for PMU)					1 601	1 601	1 601	1 592	1 717	1 809
Energy Efficiency and Demand Management		-	-	-	-	-	-	5 000	7 000	6 000
Municipal Systems Improvement		-	-	-	-	-	-	-	-	-
Other transfers/grants [LG SETA]		241		400						
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [LG SETA]										
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Total Operating Transfers and Grants	5	113 286	123 537	136 100	156 352	156 352	156 352	173 544	188 075	199 130
<u>Capital Transfers and Grants</u>										
National Government:		30 568	42 313	51 437	29 865	51 059	51 059	35 239	32 629	34 378
Municipal Infrastructure Grant (MIG)		30 568	40 401	46 437	29 865	44 865	44 865	30 239	32 629	34 378
INEP		-	1 912	5 000	-	6 194	6 194	5 000	-	-

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Other capital transfers/grants [insert desc]										
Provincial Government:										
Other capital transfers/grants [insert description]		-	-	-	-	-	-	-	-	-
District Municipality:										
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers:										
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	30 568	42 313	51 437	29 865	51 059	51 059	35 239	32 629	34 378
TOTAL RECEIPTS OF TRANSFERS & GRANTS		143 854	165 850	187 537	186 217	207 411	207 411	208 783	220 704	233 508

**LIM334 Ba-Phalaborwa - Supporting Table SA26 Budgeted monthly revenue and expenditure
(municipal vote)**

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	-															
Vote 1 - Executive and Council																
Vote 2 - Budget and Treasury		29		29						29	29	29	29	356	378	400
Department		674	29 674	674	29 674	29 674	29 674	29 674	29 674	674	674	674	674	085	984	529
Vote 3 - Corporate Services		63	63	63	63	63	63	63	63	63	63	63	63	752	788	826
Vote 4 - Community and Social Services		3 705	3 705	3 705	3 705	3 705	3 705	3 705	3 705	3 705	3 705	3 705	3 705	44 462	46 596	48 832
Vote 5 - Planning and Development		922	922	922	922	922	922	922	922	922	922	922	922	11 069	72	76
Vote 6 - Technical Services		17		17						17	17	17	17	206	213	229
Department		236	17 236	236	17 236	17 236	17 236	17 236	17 236	236	236	236	236	834	718	306
Total Revenue by Vote		51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	51 600	619 202	640 158	679 569
Expenditure by Vote to be appropriated	-															
Vote 1 - Executive and Council		4 945	4 945	4 945	4 945	4 945	4 945	4 945	4 945	4 945	4 945	4 945	4 945	59 340	63 631	66 693
Vote 2 - Budget and Treasury														101	106	110
Department		8 498	8 498	8 498	8 498	8 498	8 498	8 498	8 498	8 498	8 498	8 498	8 498	978	387	932
Vote 3 - Corporate Services		4 478	4 478	4 478	4 478	4 478	4 478	4 478	4 478	4 478	4 478	4 478	4 478	53 739	56 406	59 209
Vote 4 - Community and Social Services		7 435	7 435	7 435	7 435	7 435	7 435	7 435	7 435	7 435	7 435	7 435	7 435	89 214	94 190	99 449
Vote 5 - Planning and Development		1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	21 538	17 473	18 315
Vote 6 - Technical Services		21		21						21	21	21	21	255	268	285
Department		287	21 287	287	21 287	21 287	21 287	21 287	21 287	287	287	287	287	444	008	572
Total Expenditure by Vote		48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	48 438	581 253	606 095	640 170
Surplus/(Deficit) before assoc.		3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	37 950	34 063	39 399
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	3 162	37 950	34 063	39 399

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LIM334 Ba-Phalaborwa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
-										
Infrastructure		-	-	-	14 374	14 374	14 624	25 666	25 847	28 082
Roads Infrastructure		-	-	-	6 731	6 731	6 981	4 442	4 647	4 861
<i>Roads</i>					6 731	6 731	6 981	4 442	4 647	4 861
<i>Road Structures</i>										
<i>Road Furniture</i>										
<i>Capital Spares</i>										
Storm water Infrastructure		-	-	-	531	531	531	5 759	6 024	6 301
<i>Drainage Collection</i>					531	531	531	5 759	6 024	6 301
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
Electrical Infrastructure		-	-	-	7 086	7 086	7 086	15 465	15 176	16 920
<i>Power Plants</i>										
<i>HV Substations</i>										
<i>HV Switching Station</i>										
<i>HV Transmission Conductors</i>										
<i>MV Substations</i>										
<i>MV Switching Stations</i>					7 086	7 086	7 086	15 465	15 176	16 920
<i>MV Networks</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
<i>Dams and Weirs</i>										
<i>Boreholes</i>										
<i>Reservoirs</i>										
<i>Pump Stations</i>										
<i>Water Treatment Works</i>										

<i>Bulk Mains</i>										
<i>Distribution</i>										
<i>Distribution Points</i>										
<i>PRV Stations</i>										
<i>Capital Spares</i>										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
<i>Pump Station</i>										
<i>Reticulation</i>										
<i>Waste Water Treatment Works</i>										
<i>Outfall Sewers</i>										
<i>Toilet Facilities</i>										
<i>Capital Spares</i>										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>										
<i>Waste Transfer Stations</i>										
<i>Waste Processing Facilities</i>										
<i>Waste Drop-off Points</i>										
<i>Waste Separation Facilities</i>										
<i>Electricity Generation Facilities</i>										
<i>Capital Spares</i>										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>										
<i>Rail Structures</i>										
<i>Rail Furniture</i>										
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
<i>MV Substations</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>										
<i>Piers</i>										

Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure	-	-	-	27	27	27	-	-	-	
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares				27	27	27				
Community Assets	-	-	-	4 672	4 672	4 672	4 978	5 207	5 446	
Community Facilities	-	-	-	3 946	3 946	3 946	2 221	2 323	2 430	
Halls				3 946	3 946	3 946	2 221	2 323	2 430	
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										

Sport and Recreation Facilities	-	-	-	726	726	726	2 757	2 884	3 016
<i>Indoor Facilities</i>									
<i>Outdoor Facilities</i>				726	726	726	2 757	2 884	3 016
<i>Capital Spares</i>									
Heritage assets	1	1	1	1	1	1	1	1	1
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Non-revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Other assets	-	-	-	842	842	842	-	-	-
Operational Buildings	-	-	-	842	842	842	-	-	-
<i>Municipal Offices</i>				842	842	842	-	-	-
<i>Pay/Enquiry Points</i>									
<i>Building Plan Offices</i>									
<i>Workshops</i>									
<i>Yards</i>									
<i>Stores</i>									
<i>Laboratories</i>									
<i>Training Centres</i>									
<i>Manufacturing Plant</i>									
<i>Depots</i>									
<i>Capital Spares</i>									
Housing	-	-	-	-	-	-	-	-	-

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Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	300	300	300	-	-	-
Computer Equipment					300	300	300			
Furniture and Office Equipment		-	-	-	508	508	508	229	240	251
Furniture and Office Equipment					508	508	508	229	240	251
Machinery and Equipment		-	-	-	1 525	1 525	1 525	-	-	-
Machinery and Equipment					1 525	1 525	1 525			
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets										
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1	-	-	-	22 222	22 222	22 472	30 874	31 294	33 779
R&M as a % of PPE		0,0%	0,0%	0,0%	2,6%	2,6%	2,6%	3,6%	3,7%	3,8%
R&M as % Operating Expenditure		0,0%	0,0%	0,0%	4,1%	4,2%	4,2%	5,8%	5,4%	5,6%

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LIM334 Ba-Phalaborwa - Supporting Table SA34d Depreciation by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Depreciation by Asset Class/Sub-class										
-										
Infrastructure		62 987	100 228	-	52 938	52 938	52 938	52 938	55 373	57 920
Roads Infrastructure		62 987	100 228	-	46 278	46 278	46 278	46 278	48 407	50 634
<i>Roads</i>		62 987	100 228		46 278	46 278	46 278	46 278	48 407	50 634
<i>Road Structures</i>										
<i>Road Furniture</i>										
<i>Capital Spares</i>										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
Electrical Infrastructure		-	-	-	6 660	6 660	6 660	6 660	6 966	7 286
<i>Power Plants</i>										
<i>HV Substations</i>										
<i>HV Switching Station</i>										
<i>HV Transmission Conductors</i>										
<i>MV Substations</i>					6 660	6 660	6 660	6 660	6 966	7 286
<i>MV Switching Stations</i>										
<i>MV Networks</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
<i>Dams and Weirs</i>										
<i>Boreholes</i>										
<i>Reservoirs</i>										
<i>Pump Stations</i>										

<i>Water Treatment Works</i>										
<i>Bulk Mains</i>										
<i>Distribution</i>										
<i>Distribution Points</i>										
<i>PRV Stations</i>										
<i>Capital Spares</i>										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
<i>Pump Station</i>										
<i>Reticulation</i>										
<i>Waste Water Treatment Works</i>										
<i>Outfall Sewers</i>										
<i>Toilet Facilities</i>										
<i>Capital Spares</i>										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>										
<i>Waste Transfer Stations</i>										
<i>Waste Processing Facilities</i>										
<i>Waste Drop-off Points</i>										
<i>Waste Separation Facilities</i>										
<i>Electricity Generation Facilities</i>										
<i>Capital Spares</i>										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>										
<i>Rail Structures</i>										
<i>Rail Furniture</i>										
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
<i>MV Substations</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>										

<i>Piers</i>										
<i>Revetments</i>										
<i>Promenades</i>										
<i>Capital Spares</i>										
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-
<i>Data Centres</i>										
<i>Core Layers</i>										
<i>Distribution Layers</i>										
<i>Capital Spares</i>										
Community Assets	-	-	-	8 251	8 251	8 251	8 251	8 630	9 027	
Community Facilities	-	-	-	8 251	8 251	8 251	8 251	8 630	9 027	
<i>Halls</i>				8 251	8 251	8 251	8 251	8 630	9 027	
<i>Centres</i>										
<i>Crèches</i>										
<i>Clinics/Care Centres</i>										
<i>Fire/Ambulance Stations</i>										
<i>Testing Stations</i>										
<i>Museums</i>										
<i>Galleries</i>										
<i>Theatres</i>										
<i>Libraries</i>										
<i>Cemeteries/Crematoria</i>										
<i>Police</i>										
<i>Parks</i>										
<i>Public Open Space</i>										
<i>Nature Reserves</i>										
<i>Public Ablution Facilities</i>										
<i>Markets</i>										
<i>Stalls</i>										
<i>Abattoirs</i>										
<i>Airports</i>										
<i>Taxi Ranks/Bus Terminals</i>										

Capital Spares										
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets	-	-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets	-	-	72 992	-	-	-	-	-	-	-
Operational Buildings	-	-	72 992	-	-	-	-	-	-	-
Municipal Offices			72 992							
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										

Housing		-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>										
<i>Social Housing</i>										
<i>Capital Spares</i>										
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>										
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										
<u>Computer Equipment</u>		-	-	-	1 417	1 417	1 417	-	-	-
Computer Equipment					1 417	1 417	1 417			
<u>Furniture and Office Equipment</u>		-	-	-	1 417	1 417	1 417	-	-	-
Furniture and Office Equipment					1 417	1 417	1 417			
<u>Machinery and Equipment</u>		-	-	-	11 336	11 336	11 336	14 170	14 822	15 504
Machinery and Equipment					11 336	11 336	11 336	14 170	14 822	15 504
<u>Transport Assets</u>		-	-	-	-	-	-	-	-	-
Transport Assets										
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land										
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Depreciation	1	62 987	100 228	72 992	75 358	75 358	75 358	75 358	78 825	82 451

ANNUAL BUDGET 2020/21

LIM334 Ba-Phalaborwa - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2020/21 Medium Term Revenue & Expenditure Framework					
													Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Parent municipality:																		
<i>List all capital projects grouped by Function</i>																		
Technical Services	Tambo phase 2 Street paving			New											14 511	10 747		
Technical Services	Refurbishment of Namatgale stadium			Upgrading											5 345	8 137		
Technical Services	Mashishimale Sports Complex			New											3 865			
Technical Services	Selwane Sports Complex			New											6 518			
Technical Services	Benlarm Upgrading of streets			New												13 744	5 625	
Technical Services	Installation of stormwater culverts in mashishimale			New													26 500	
Technical Services	Upgrading of B1 Extension			New													2 353	
Technical Services	Electrification of Hezbrville and Kurhula Extension			New										6 162	7 000	5 000	-	-
Community Service	Purchase of Tractor			New										-	950	-	-	-
Technical Services	TAMBO STREET PAVING PHASE 2 (STANDING TIME)			New												2 723	-	-
Technical Services	PURCHASE OF A GRADER			New										-	-	6 500	-	-
Technical Services	PURCHASE OF TLB			New										-	-	1 500	-	-
Parent Capital expenditure													6 162	7 950	45 963	32 629	34 478	
Entities:																		
<i>List all capital projects grouped by Entity</i>																		
Entity A																		
Water project A																		
Entity B																		
Electricity project B																		
Entity Capital expenditure													-	-	-	-	-	
Total Capital expenditure													6 162	7 950	45 963	32 629	34 478	

Summary of capital programmes per source

MIG			
Description	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Tambo phase 2 Street paving	14 510 857,41	10 747 426,51	-
Refurbishment of Namakgale stadium	5 345 294,53	8 137 429,44	-
Mashishimale Sports Complex	3 864 919,70	-	-
Selwane Sports Complex	6 518 378,36	-	-
Benfarm Upgrading of streets	-	13 743 844,50	5 624 577,05
Installation of stormwater culverts in mashishimale	-	-	26 500 000,00
Upgrading of B1 Extention	-	-	2 353 072,95
TOTAL	30 239 450,00	32 628 700.00	34 477 650,00

INEG					
Description	Original Budget 2019/20	Adjusted Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Electrification: Namakgale D and Selwane	7 000 000,00	7 000 000,00	5 000 000,00	-	-

INTERNALLY FUNDED CAPITAL PROJECTS

Description	Budget Year 2020/21
Purchase of a Grader	6 500 000,00
Procurement of new TLB	1 500 000,00
Tambo Phase2 Upgrading of Internal Streets (Standing Time)	2 723 400,00
TOTAL	10 723 400,00

CAPITAL BUDGET 2020/21

Description	Original Budget 2019/20	Adjusted Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Municipal Infrastructure Grants	30 424 700,00	30 424 700,00	30 239 450,00	32 628 700,00	34 377 650,00
Intergrated National Electricity Programme	7 000 000,00	7 000 000,00	5 000 000,00	-	-
Internally Funded Projects	10 800 000,00	10 800 000,00	10 723 400,00	0	0
TOTAL	48 224 700,00	48 224 700,00	45 962 850,00	32 628 700,00	34 377 650,00

- The estimated capital programme expenditure for the financial year 2020/21 amounts to R45,9 million.

MUNICIPAL MANAGER'S QUALITY CERTIFICATION

QUALITY CERTIFICATE

I **Maite Irene Moakamela**, Municipal manager of **BA-PHALABORWA MUNICIPALITY**, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and regulations made under the act, and that the annual budget and supporting documents made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: **Moakamela MI**

Municipal Manager: **Ba-Phalaborwa Municipality (LIM334)**

Signature: _____

Date: _____